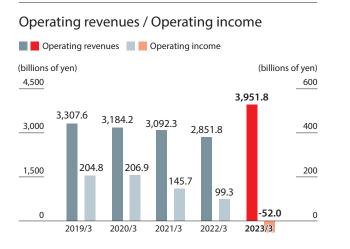
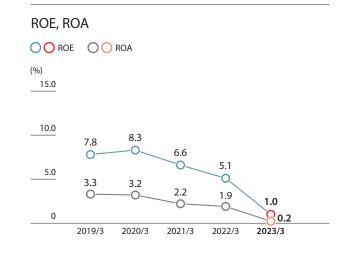
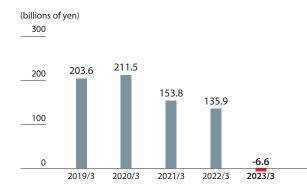
### **Financial and Nonfinancial Highlights**



Net income attributable to shareholders of the parent (billions of yen) 200 150 130.0 115.0 108.9 100 85.8 50 17.6 0 2019/3 2020/3 2021/3 2022/3 2023/3



#### Ordinary income



# Total assets, Net assets, Equity ratio

Total assets I I I Net assets O C Equity ratio I FCF



Net income per share / Cash dividend per share

Net income per share Cash dividend per share OOPER OOPBR

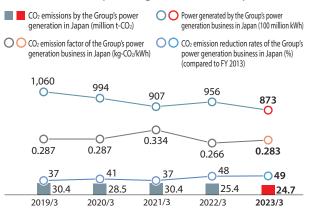


Medium-term Management Plan

**Business Overview** 

### **Financial and Nonfinancial Highlights**

## Group's\* CO<sub>2</sub> emissions and CO<sub>2</sub> emission factors associated with power generation in Japan

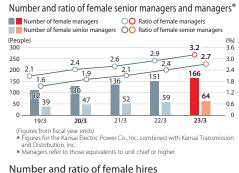


\* Figures for the Group's power generation in Japan are multiplied by the Company's stake. (Fiscal 2022 figures do not include power generation by companies in which the Company has a stake of less than 50%.)

Electricity sales volume Gas sales volume • LNG equivalent (gas and LNG total)

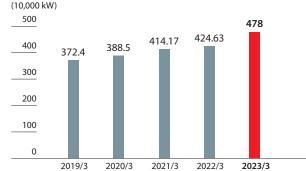
### Electricity sales volume / Gas sales volume



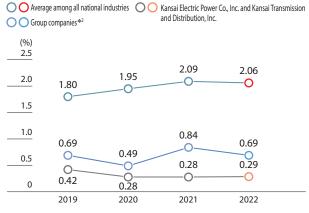




Accumulated capacity of renewable energy source facilities (completed) projects that have started operation



### Accident frequency rate<sup>\*1</sup> trend



\*1 The number of casualties with at least one day of absence from work due to occupational accidents per million total working hours, which indicates the frequency of accidents.
\*2 Average values of our three representative group companies undertaking major construction projects have been adopted.

### Annual duration of power outage per household

