

# Five-Year Summary of Selected Operational Data

The Kansai Electric Power Company, Incorporated and Its Subsidiaries March 31, 2022

|   | Non-Consolidated Basis |          |          |          |                 | Consolidated Basis |          |          |          |                 |
|---|------------------------|----------|----------|----------|-----------------|--------------------|----------|----------|----------|-----------------|
|   | 2018                   | 2019     | 2020     | 2021     | 2022            | 2018               | 2019     | 2020     | 2021     | 2021            |
| Operating Revenues (Billions of Yen) .....      | 2,683.9                | 2,797.1  | 2,658.8  | 2,332.6  | <b>2,177.6</b>  | 3,133.6            | 3,307.6  | 3,184.2  | 3,092.3  | <b>2,851.8</b>  |
| Operating Income (Billions of Yen) .....        | 165.4                  | 133.9    | 125.6    | (5.7)    | <b>23.5</b>     | 227.5              | 204.8    | 206.9    | 145.7    | <b>99.3</b>     |
| Ordinary Income (Billions of Yen) .....         | 145.5                  | 130.5    | 125.0    | 36.1     | <b>113.4</b>    | 217.1              | 203.6    | 211.5    | 153.8    | <b>135.9</b>    |
| Net Income (Billions of Yen) .....              | 103.0                  | 87.4     | 79.1     | 39.5     | <b>104.5</b>    | 151.8              | 115.0    | 130.0    | 108.9    | <b>85.8</b>     |
| Total Ordinary Revenues (Billions of Yen) ..... | 2,704.9                | 2,823.7  | 2,686.9  | 2,400.9  | <b>2,293.0</b>  |                    |          |          |          |                 |
| Residential .....                               | 995.9                  | 899.5    | 816.9    | 760.1    | <b>669.8</b>    |                    |          |          |          |                 |
| Commercial and Industrial .....                 | 1,240.6                | 1,312.7  | 1,272.4  | 1,066.9  | <b>943.8</b>    |                    |          |          |          |                 |
| Total .....                                     | 2,236.6                | 2,212.2  | 2,089.3  | 1,827.1  | <b>1,613.7</b>  |                    |          |          |          |                 |
| Other .....                                     | 468.3                  | 611.5    | 597.6    | 573.7    | <b>679.3</b>    |                    |          |          |          |                 |
| Total Ordinary Expenses (Billions of Yen) ..... | 2,559.4                | 2,693.2  | 2,561.9  | 2,364.7  | <b>2,179.5</b>  |                    |          |          |          |                 |
| Personnel Expenses .....                        | 217.2                  | 216.5    | 207.4    | 103.8    | <b>99.8</b>     |                    |          |          |          |                 |
| Fuel Costs .....                                | 520.1                  | 538.2    | 456.9    | 393.4    | <b>520.1</b>    |                    |          |          |          |                 |
| Backend Expenses of Nuclear Power .....         | 59.9                   | 89.8     | 83.5     | 43.7     | <b>79.8</b>     |                    |          |          |          |                 |
| Maintenance Costs .....                         | 184.1                  | 177.0    | 194.2    | 104.3    | <b>63.0</b>     |                    |          |          |          |                 |
| Taxes Other Than Income Taxes .....             | 144.7                  | 144.4    | 139.2    | 44.8     | <b>46.9</b>     |                    |          |          |          |                 |
| Depreciation .....                              | 250.7                  | 244.4    | 187.6    | 92.7     | <b>108.3</b>    |                    |          |          |          |                 |
| Cost of Purchased Power .....                   | 466.7                  | 516.8    | 454.1    | 389.7    | <b>314.5</b>    |                    |          |          |          |                 |
| Interest Expense .....                          | 33.3                   | 26.5     | 22.8     | 20.8     | <b>18.6</b>     |                    |          |          |          |                 |
| Other .....                                     | 682.4                  | 739.2    | 815.9    | 1,171.2  | <b>927.9</b>    |                    |          |          |          |                 |
| Return on Equity (ROE) (%) .....                | 11.5                   | 9.2      | 8.0      | 3.9      | <b>10.5</b>     | 10.9               | 7.8      | 8.3      | 6.6      | <b>5.1</b>      |
| Return on Assets (ROA) (%) .....                |                        |          |          |          |                 | 3.7                | 3.3      | 3.2      | 2.2      | <b>1.9</b>      |
| Net Income per Share (Yen) .....                | 115.30                 | 97.85    | 88.53    | 44.22    | <b>117.05</b>   | 170.01             | 128.83   | 145.55   | 122.02   | <b>96.14</b>    |
| Cash Dividends per Share (Yen) .....            | 35.00                  | 50.00    | 50.00    | 50.00    | <b>50</b>       |                    |          |          |          |                 |
| Capital Investments (Billions of Yen) .....     | 295.4                  | 369.3    | 447.2    | 410.6    | <b>208.1</b>    | 407.0              | 485.2    | 561.9    | 655.8    | <b>522.8</b>    |
| Total Assets (Billions of Yen) .....            | 5,946.1                | 6,404.5  | 6,747.8  | 6,858.4  | <b>7,396.3</b>  | 6,985.0            | 7,257.3  | 7,612.7  | 8,075.7  | <b>8,656.4</b>  |
| Net Assets (Billions of Yen) .....              | 933.9                  | 975.0    | 1,001.1  | 1,017.5  | <b>972.5</b>    | 1,472.7            | 1,532.9  | 1,641.7  | 1,725.5  | <b>1,705.5</b>  |
| Equity Ratio (%) .....                          | 15.7                   | 15.2     | 14.8     | 14.8     | <b>13.1</b>     | 20.8               | 20.9     | 21.0     | 20.9     | <b>19.2</b>     |
| Interest-bearing Debt (Billions of Yen) .....   | 3,359.9                | 3,582.1  | 3,870.1  | 4,268.9  | <b>4,654.0</b>  | 3,708.2            | 3,853.4  | 4,096.6  | 4,471.6  | <b>4,838.3</b>  |
| Net Assets per Share (Yen) .....                | 1,045.09               | 1,091.38 | 1,120.61 | 1,138.88 | <b>1,089.37</b> | 1,627.66           | 1,695.36 | 1,792.31 | 1,886.12 | <b>1,859.50</b> |
| Free Cash Flows (Billions of Yen) .....         | —                      | —        | —        | —        | <b>—</b>        | 176.0              | (88.1)   | (113.9)  | (291.5)  | <b>(122.3)</b>  |
| Operating Cash Flows (Billions of Yen) .....    | —                      | —        | —        | —        | <b>—</b>        | 623.2              | 449.7    | 463.4    | 369.2    | <b>410.3</b>    |
| Number of Employees .....                       | 19,243                 | 18,884   | 18,141   | 8,770    | <b>8,633</b>    | 32,527             | 32,597   | 31,850   | 31,933   | <b>31,963</b>   |

Note: Figures for FY 2020 and later represent those after the spin-off of the transmission and distribution business.

|   | Non-Consolidated Basis |         |         |         |                |
|---|------------------------|---------|---------|---------|----------------|
|   | 2018                   | 2019    | 2020    | 2021    | 2022           |
| <b>Electricity Sales Volume (Million kWh)</b>   |                        |         |         |         |                |
| Residential .....   | 41,767                 | 37,671  | 34,832  | 34,014  | <b>32,326</b>  |
| Commercial and Industrial .....   | 73,477                 | 80,155  | 78,159  | 68,317  | <b>68,331</b>  |
| Total .....   | 115,244                | 117,826 | 112,992 | 102,331 | <b>100,657</b> |
| <b>Electricity Generation Capacity (MW)</b>   |                        |         |         |         |                |
| Thermal .....   | 19,430                 | 19,441  | 15,766  | 14,566  | <b>14,566</b>  |
| Hydropower .....  | 8,226                  | 8,228   | 8,234   | 8,235   | <b>8,248</b>   |
| Nuclear .....   | 6,578                  | 6,578   | 6,578   | 6,578   | <b>6,578</b>   |
| Renewable Energies .....  | 11                     | 11      | 11      | 11      | <b>11</b>      |
| Total .....   | 34,245                 | 34,259  | 30,590  | 29,390  | <b>29,403</b>  |
| <b>Power Sources (%)</b>  |                        |         |         |         |                |
| Nuclear .....   | 10                     | 22      | 21      | 12      | <b>26</b>      |
| Thermal .....   | 70                     | 56      | 54      | 57      | <b>45</b>      |
| Hydropower .....  | 12                     | 11      | 12      | 11      | <b>12</b>      |
| Renewable Energies .....  | 4                      | 4       | 4       | 4       | <b>4</b>       |
| Other .....   | 4                      | 7       | 9       | 15      | <b>13</b>      |
| Total .....   | 100                    | 100     | 100     | 100     | <b>100</b>     |
| <b>CO<sub>2</sub> emissions of the Group's domestic power generation business</b>       |                        |         |         |         |                |
| (Million t-CO <sub>2</sub> ) .....  | 34.2                   | 30.4    | 28.5    | 30.4    | <b>25.4</b>    |
| <b>CO<sub>2</sub> emission factor of the Group's domestic power generation business</b> |                        |         |         |         |                |
| (Kg-CO <sub>2</sub> /kWh) .....   | 0.357                  | 0.287   | 0.287   | 0.334   | <b>0.266</b>   |
| <b>Nuclear Capacity Factor (%) .....</b>  |                        |         |         |         |                |
|   | 18.0*                  | 54.6    | 48.4    | 28.0    | <b>61.0</b>    |
| <b>Thermal Efficiency of Thermal Power Plants (Lower heating value) (%) .....</b>       |                        |         |         |         |                |
|   | 48.3                   | 49.0    | 48.6    | 47.8    | <b>48.2</b>    |
| <b>System Peak Demand in Kansai Area (MW) .....</b>                                     |                        |         |         |         |                |
|   | 26,376                 | 28,650  | 28,162  | 29,103  | <b>28,257</b>  |
| <b>FTTH Services (Thousand Lines) .....</b>   |                        |         |         |         |                |
|   | 1,630                  | 1,642   | 1,650   | 1,678   | <b>1,698</b>   |
| <b>Gas Sales Volumes (LNG conversion [gas and LNG total]) (Thousand Tonnes) .....</b>   |                        |         |         |         |                |
|   | 970                    | 1,210   | 1,390   | 1,570   | <b>1,560</b>   |

\*Calculated based on the output before Notification of Change of Electrical Facilities (determination of the date of decommissioning of Ohi Power Station Units 1 & 2).

# Major Human Capital Indicators

Please note that the figures represent those for the Kansai Electric Power Co., Inc. and Kansai Transmission and Distribution, Inc. unless otherwise specified in the Remarks column.

| Indicators   | Targets  | FY 2020           | FY 2021           | Remarks  |
|--|--|-------------------|-------------------|--|
| Ratio of mid-career hires in managerial positions*1      | FY 2030: 1% or more  | 0.1%              | 0.3%              | Figures for major Kansai Electric Power Group companies*2  |
|  | FY 2030: 20% or more   | —                 | 11%               |  |
| Rate of male employee childrearing leave utilization*1   | Same level as that of female employees   | 98%               | 117%              | Figures for major Kansai Electric Power Group companies*2  |
|  | Same level as that of female employees   | —                 | 86%               |  |
| Rate of female employee childrearing leave utilization*1 | —  | 100%              | 100%              | Figures for major Kansai Electric Power Group companies*2  |
|  | —  | —                 | 96%               |  |
| Rate of paid leave utilization*1                         | 90% or more for each year  | 95.5%             | 96.4%             | Figures for major Kansai Electric Power Group companies*2  |
|  | —  | —                 | 85.2%             |  |
| Employment rate of persons with disabilities             | Achieve legal employment rate every year.  | 2.6%              | 2.6%              | Figures for major Kansai Electric Power Group companies*2  |
|  | Achieve legal employment rate every year.  | —                 | 2.4%              |  |
| Number and ratio of female managers*1                    | Increase the ratio of female managers in FY 2030 to more than threefold that of FY 2018 (to 6.3%)        | 136/2.6%          | 151/2.9%          | Consolidated figures for FY 2020; figures of major Kansai Electric Power Group companies*2 for FY 2021 |
|  | Increase the ratio of female managers to 10% or more in FY 2030.   | 726/6.2%          | 868/7.1%          |  |
| Number and ratio of female senior managers*1             | Increase the ratio of female senior managers in FY 2030 to more than threefold that of FY 2018 (to 4.8%) | 52/2.1%           | 59/2.4%           | Consolidated figures for FY 2020; figures of major Kansai Electric Power Group companies*2 for FY 2021 |
|  | Increase the ratio of female senior managers to 5% or more in FY 2030.                                   | 118/2.2%          | 114/2.0%          |  |
| Number and ratio of female hires*1,3                     | —  | 87/19%            | 84/20%            | Estimated results for FY 2021  |
|  | 30% or more for each year  | 236/26%           | 180/23%           |  |
| Number and ratio of female hires (office jobs)*1,3       | 40% or more for each year  | 53/47%            | 49/51%            |  |
| Number and ratio of female hires (technical jobs)*1,3    | 10% or more for each year  | 34/10%            | 35/11%            |  |
| Number of group training participants (in total)         | —  | 29,414            | 31,442            |  |
| Time spent on training per employee                      | —  | 36.9 hours        | 40.2 hours        |  |
| Total training cost                                      | —  | 1,540 million yen | 1,462 million yen |  |
| Training cost per employee                               | —  | 85,800 yen        | 83,000 yen        |  |

\*1 Excludes transportation staff and medical staff.

\*2 The Kansai Electric Power Co., Inc., Kansai Transmission and Distribution, Inc., and 24 major group companies

\*3 Regular employees hired in each fiscal year are the subject of the calculation.