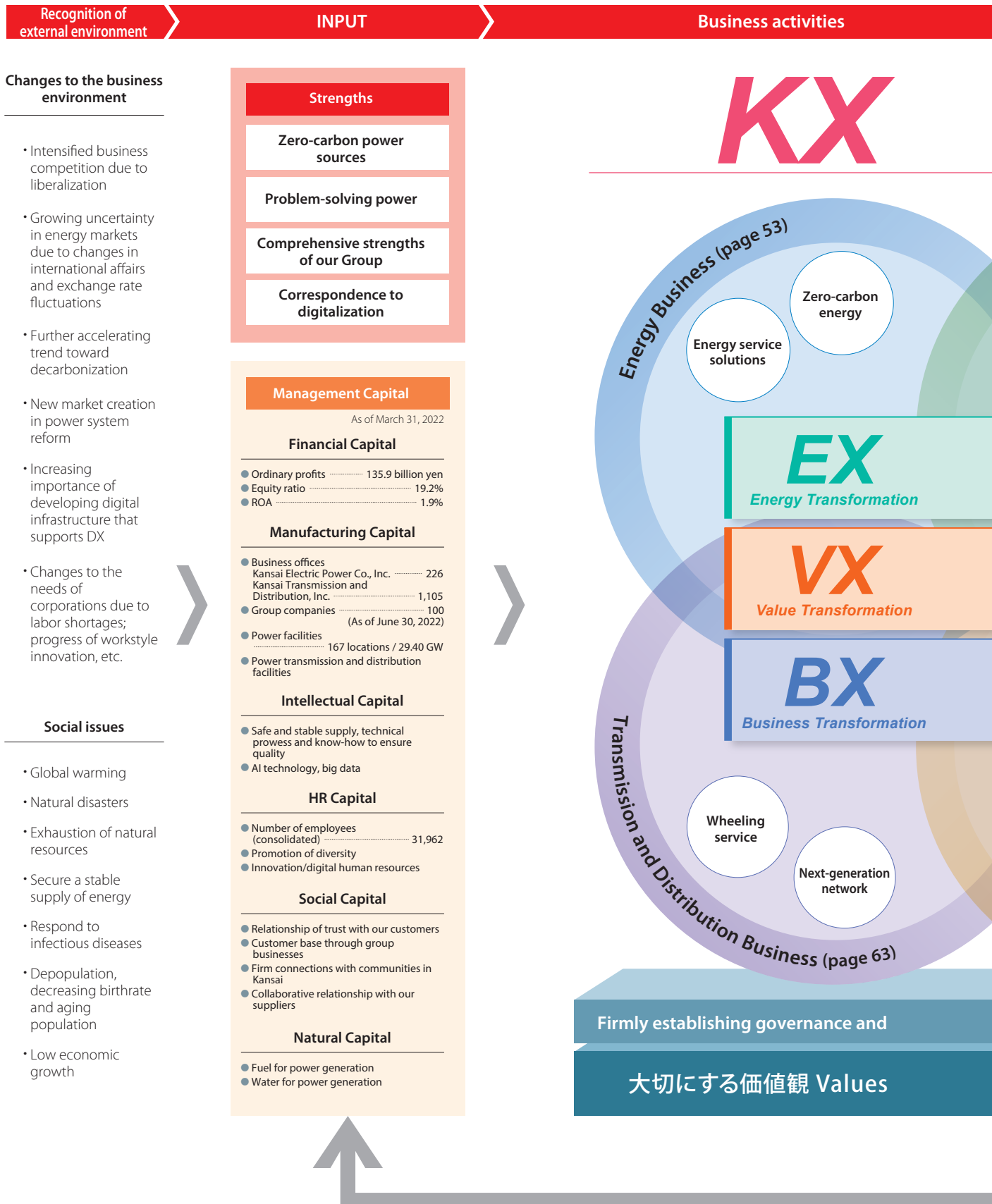


Value Creation Process for the Kansai Electric Power Group

Based on accurately understanding global social issues and environmental changes, by utilizing the strengths that we have cultivated and delivering new value, our Group will continuously serve our customers and communities as the operator of a platform providing various social infrastructures and services.



存在意義 Purpose

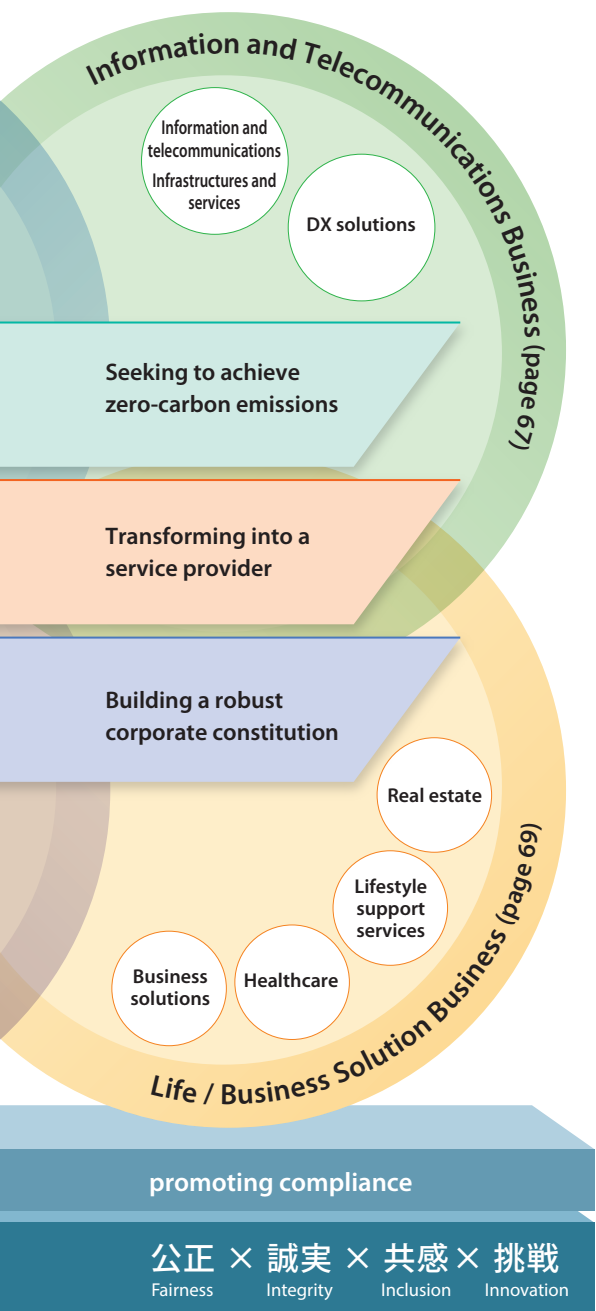
「あたりまえ」を守り、創る

Serving and Shaping the Vital Platform for a Sustainable Society

OUTPUT

OUTCOME

Kanden Transformation



2030

Solving SDGs and other social issues



2050

Achieving a zero-carbon society

Make with zero CO₂



Use with zero CO₂

Zero Carbon Vision 2050

2025

What we aspire to become

Serving our customers and communities continuously as the operator of a platform providing various social infrastructures and services

Management Capital

Financial Capital

- Ordinary profits – 250 billion yen or more
- FCF – 200 billion yen or more
- Equity ratio – 23% or more
- ROA – 3.5% or more

Manufacturing Capital

- Establishment of a seven-nuclear reactor system and sophisticated operations
- Making renewable energy a main power source
 - 5 GW of new development in Japan
 - 9 GW of cumulative development (by 2040)

Intellectual Capital

- New technologies to realize zero carbon (SMRs, CCUS, hydrogen utilization, etc.)
- Invest in the promotion of R&D and innovations to contribute to the resolution of social issues

HR Capital

- Ratios of female managers and female senior managers
 - Increase to more than threefold those of FY 2018 by the end of FY 2030
- Ratio of females in recruitment
 - Office staff 40% or more, technical staff 10% or more
- Development of innovation and digital human capital

Social Capital

- Providing new value while meticulously meeting increasing and diversifying customer needs
- Deepening bilateral communication with stakeholders

Natural Capital

- Keep the top spot for the amount of zero-carbon power generation in Japan
- CO₂ emissions associated with power generation
 - to be halved in FY 2025 (compared to FY 2013)

Value Creation Story