

**Financial results for 3Q of FY ending 3/2021
&
Financial forecasts for FY ending 3/2021**

January 29, 2021

The Kansai Electric Power Co., Inc.

Financial forecasts are subject to change depending upon the changes of business environments and other conditions.

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3/2021

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3/2021

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※Published on March 26,2019

< 3Q of FY ending 3/2021 Earnings Results >

- **Overview** •Consolidated : **decreased revenue and income**
- **Revenue**
 - Affected by the intensifying competition and COVID-19, the decrease of electricity sales with the reduction of retail electric sales volume in Power Generating/Sales Business and the decrease of Operating revenues of Housing and Hotel Business in Life/Business Solution Business led to **decrease in revenue.**
- **Cost and Profit**
 - Ordinary expenses decreased** because we strived for efficient management thoroughly and fossil fuel cost decreased with the changes in fuel price and the decrease of retail sales volume in Power Generating/Sales Business despite the decrease of the nuclear capacity factor. And it is also because the depreciation cost in IT/Communication business decreased.
 - Ordinary income decreased** because the decrease in revenue exceeded the decrease in costs.
- **Perspective**
 - It is in **tough results** because of **the fall of the nuclear capacity factor** due to stopping operations since early November, **the fall of electricity sales volume by the largest amount since the Heisei era** due to the intensifying competition and COVID-19, and **decreased income in Transmission and Distribution Business and Life/Business Solution Business.**
 - We will continuously **advance the further efficient management** in order to attain the profit levels.

< FY 3/2021 Financial and Dividend Forecasts >

- Since we announced the financial forecasts on October 29, 2020, various situations have changed, however, **FY 3/2021 financial and year-end dividend forecasts have been unchanged.**

<Main changes in the situations >

- The decrease in the nuclear capacity factor due to the extension of the periodical inspections of Takahama No.3 and No.4 and Ohi No.3
- Tight supply/demand conditions due to cold weather and supply shortages, etc.
- **The financial effects by the tight supply/demand conditions are not foreseen at present, but they affect Ordinary income to the extent.** Besides, **the decrease of the nuclear capacity factor leads to decrease of Ordinary income.** However, because **we strive to improve profit levels by advancing the further efficient management, we have not changed FY 3/2021 financial and year-end dividend forecasts.**

Financial highlights (Consolidated)

(billion yen)	FY 3/2020-3Q	FY 3/2021-3Q	Change	Ratio
Operating revenues	2,361.3	2,184.2	△177.0	△7.5%
Operating income	168.8	142.9	△25.8	△15.3%
Ordinary income	187.5	161.1	△26.4	△14.1%
The net income attributable to owners of the parent company	135.9	115.1	△20.7	△15.3%

(billion yen)	Mar. 31, 2020	Dec. 31, 2020	Change
Interest-bearing debt	4,096.6	4,314.7	+218.0
Equity ratio	21.0%	21.5%	+0.5%

Major factors

Major factors	FY 3/2020-3Q	FY 3/2021-3Q	Change
Total electric sales (TWh) ^{*1*2*3}	94.9	86.6 (91.3)	△8.3
Retail electric sales	84.0 (97.5)	74.9 (89.1)	△9.1
Residential	24.2 (92.9)	23.3 (96.3)	△0.9
Commercial and Industrial	59.8 (99.4)	51.6 (86.2)	△8.2
Electricity sales to other non-utility companies	10.9	11.7	+0.8
Electricity demand in Kansai area (TWh)	99.5	95.6	△3.9
Gas sales volume (10,000t)	96	109	+14
Nuclear capacity factor (%)	48.9	31.3	△17.6
Water run-off ratio (%)	95.3	95.2	△0.1
All Japan CIF crude oil price (\$/barrel)	67.8	39.0	△28.8
Exchange rate [TTM] (yen/\$)	109	106	△3
Interest rate [long-term prime rate] (%)	0.97	1.03	+0.06

*1 (): Changes from the previous term, %

*2 Total electricity sales in power generation and sales business

*3 Figures in 3Q of FY 3/2020 are after adjusting of the impacts of spin-off the transmission and distribution business.

Consolidated statements of income

(billion yen)	FY 3/2020-3Q	FY 3/2021-3Q	Change
Ordinary revenues (Operating revenues)	2,403.9 (2,361.3)	2,223.7 (2,184.2)	△180.1 (△177.0)
Electric operating revenues	1,872.4	1,700.3	△172.0
Other operating revenues	488.8	483.8	△4.9
Non-operating revenues	42.6	39.5	△3.0
Ordinary expenses	2,216.3	2,062.6	△153.7
Electric operating expenses	1,769.9	1,626.5	△143.3
Other operating expenses	422.6	414.6	△7.9
Non-operating expenses	23.8	21.4	△2.4
Ordinary income	187.5	161.1	△26.4
Provision for or reversal of reserve for fluctuation in water level	△1.1	△ 1.0	+0.1
Income taxes	51.7	45.7	△6.0
Net income	135.9	115.1	△20.7
Comprehensive income	148.9	126.9	△21.9

- Sales of external transactions in KEPCO
△214.4
- Sales of external transactions in Kansai-TD
+42.3

- Sales of external transactions in subsidiaries
△7.8
- Sales of external transactions in non-electric business
+2.8

- Costs for subsidiaries
△3.4
- Costs for non-electric business
△4.5

* The consolidated net income means the net income attributable to owners of the parent company.

Segment information

(billion yen)	FY 3/2020-3Q			FY 3/2021-3Q			Change		
	Operating revenues	Operating revenues (external transactions)	Ordinary income	Operating revenues	Operating revenues (external transactions)	Ordinary income	Operating revenues	Operating revenues (external transactions)	Ordinary income
Comprehensive Energy/Power Transmission and Distribution Business	2,784.3	2,107.4	146.4	2,600.9	1,937.7	160.6	△183.4	△169.6	+14.1
Power Generating and Sales	1,826.5	1,713.5	73.1	1,608.5	1,499.1	96.7	△217.9	△214.4	+23.5
Transmission and Distribution	629.2	178.8	43.8	647.1	223.1	27.8	+17.8	+44.3	△15.9
Gas/Other Energies	328.4	215.0	29.4	345.2	215.4	36.0	+16.7	+0.3	+6.5
IT/ Communications	211.6	164.3	27.1	211.2	162.4	31.3	△0.4	△1.9	+4.2
Life/Business Solutions	124.2	89.5	17.4	118.7	84.1	11.9	△5.4	△5.4	△5.4
Total	3,120.2	2,361.3	191.0	2,930.9	2,184.2	203.8	△189.3	△177.0	+12.8
Eliminations/Corporate	△758.9	—	△3.4	△ 746.6	—	△ 42.7	+12.3	—	△39.2
Consolidated	2,361.3	2,361.3	187.5	2,184.2	2,184.2	161.1	△177.0	△177.0	△26.4

*1 We rearranged the segment due to the spin-off of the power transmission and distribution business on April 1, 2020.

*2 Results for 3Q of FY 3/2020 have been rearranged as the transmission and distribution business was split off from KEPCO.

*3 Power generating and sales business includes operating holding company.

*4 Eliminations/Corporate includes Eliminations of dividend income from subsidiaries, and so on.

<References>

*reshown Gas/Other Energies business and Power Generating and Sales business (Some cases do not match the ordinary income by business segment because it includes the extraordinary gain/loss.)

(billion yen)	FY 3/2020-3Q	FY 3/2021-3Q	Change
International Business	0.1	2.8	+2.6

Breakdown of changes in International Business : Increase due to increase in dividend income from foreign investee

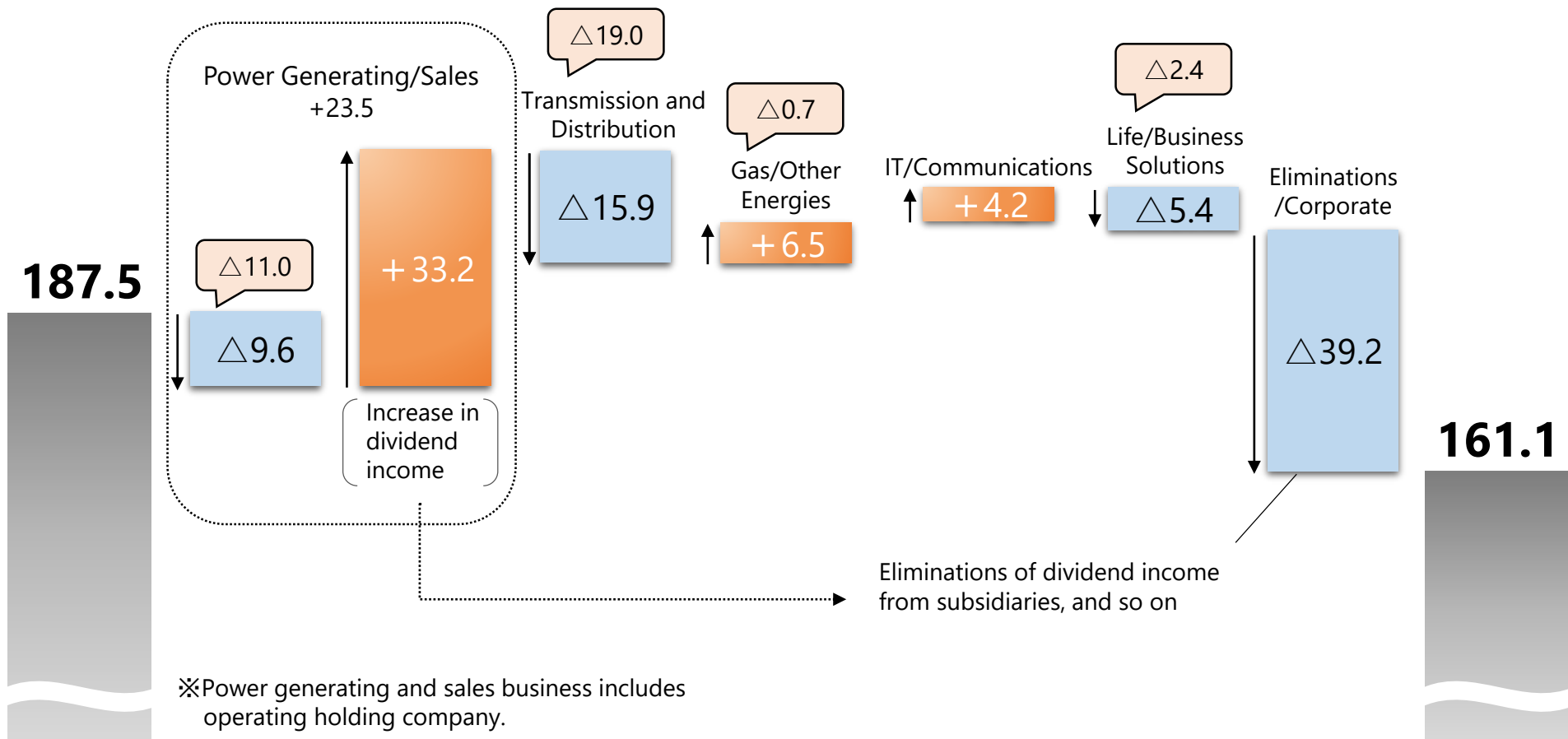
Factors affecting consolidated ordinary income

Consolidated Ordinary Income : 26.4 Billion Yen Decrease

(billion yen)

Comprehensive Energy/Power Transmission and Distribution Business : 14.1 Billion Yen Increase

Markup balloons indicate the effects caused by COVID-19 (total: 33.1 decrease)



Effects caused by COVID-19

(billion yen)	Effects on ^{※1} Ordinary income (3Q of FY 3/2021)	Breakdown
Comprehensive Energy/ Power Transmission and Distribution Business	△30.7	
Power Generating and Sales	△11.0	<ul style="list-style-type: none"> • Decrease in retail electricity sales △3.3 TWh ^{※2} Decrease in total electricity sales △26.0 Decrease in revenue of wheeling service +15.0
Transmission and Distribution	△19.0	<ul style="list-style-type: none"> • Decrease in the electricity demand in Kansai area ^{※2} △4.0 TWh
Gas/Other Energies	△0.7	<ul style="list-style-type: none"> • Decrease in the passengers in Kurobe Gorge Railway, etc.
IT/ Communications	△3.1	—
Life/Business Solutions	△2.4	<ul style="list-style-type: none"> • Decrease in revenues of hotel business, administrative fee of commercial facilities and so on
Total ^{※3}	△33.1	

*1 The effects above are calculated based on the present circumstances, including the figures calculated on the certain assumptions.

*2 Decreases in retail electricity sales volume and electricity demand in Kansai area are calculated by assuming that COVID-19 effects are what excludes the effects that can be calculated such as temperature effects.

*3 The full year forecast of effects caused by COVID-19 have been unchanged from "43.0 billion yen decrease".

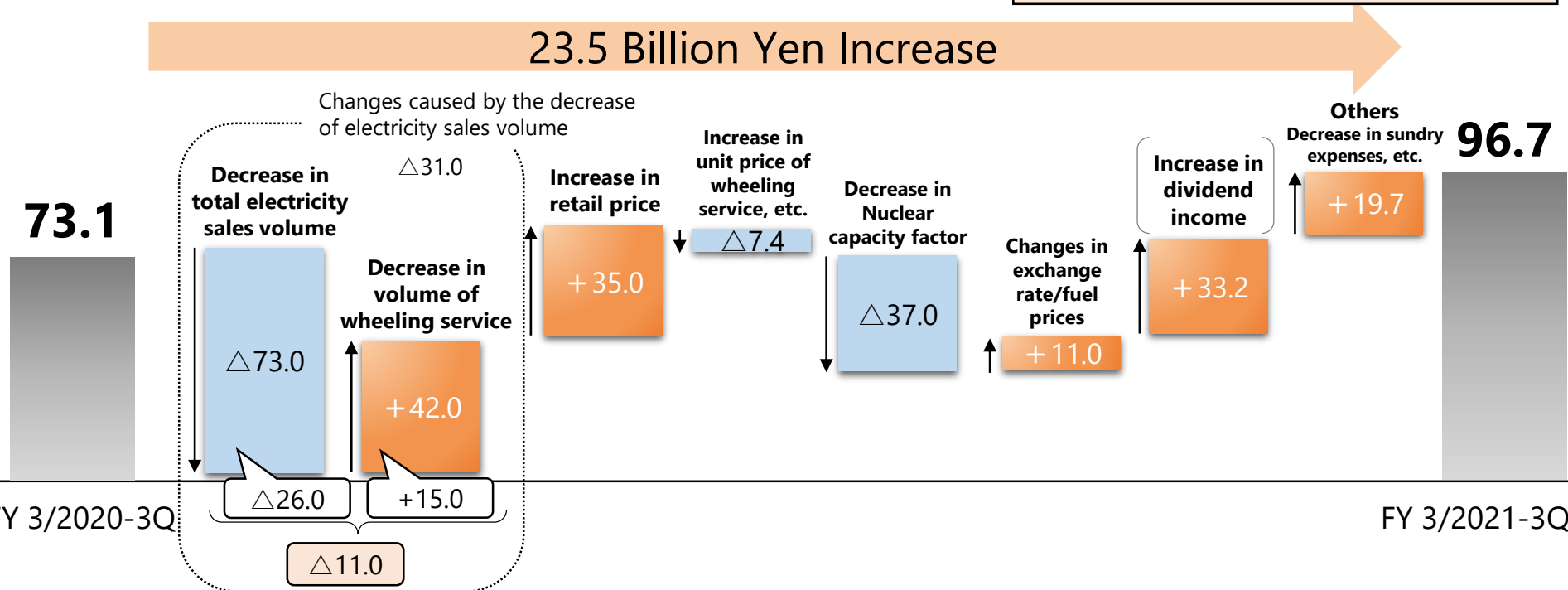
Segment results : Power Generating/Sales

<Results>

(billion yen)	FY 3/2020-3Q	FY 3/2021-3Q	Change
Operating revenues	1,826.5	1,608.5	△217.9
Operating revenues (external transactions)	1,713.5	1,499.1	△214.4
Ordinary income	73.1	96.7	+23.5
Excluding dividend income	(61.0)	(51.3)	(△9.6)

<Factors affecting ordinary income (in comparison with the previous term) >

Markup balloons indicate the effects caused by COVID-19



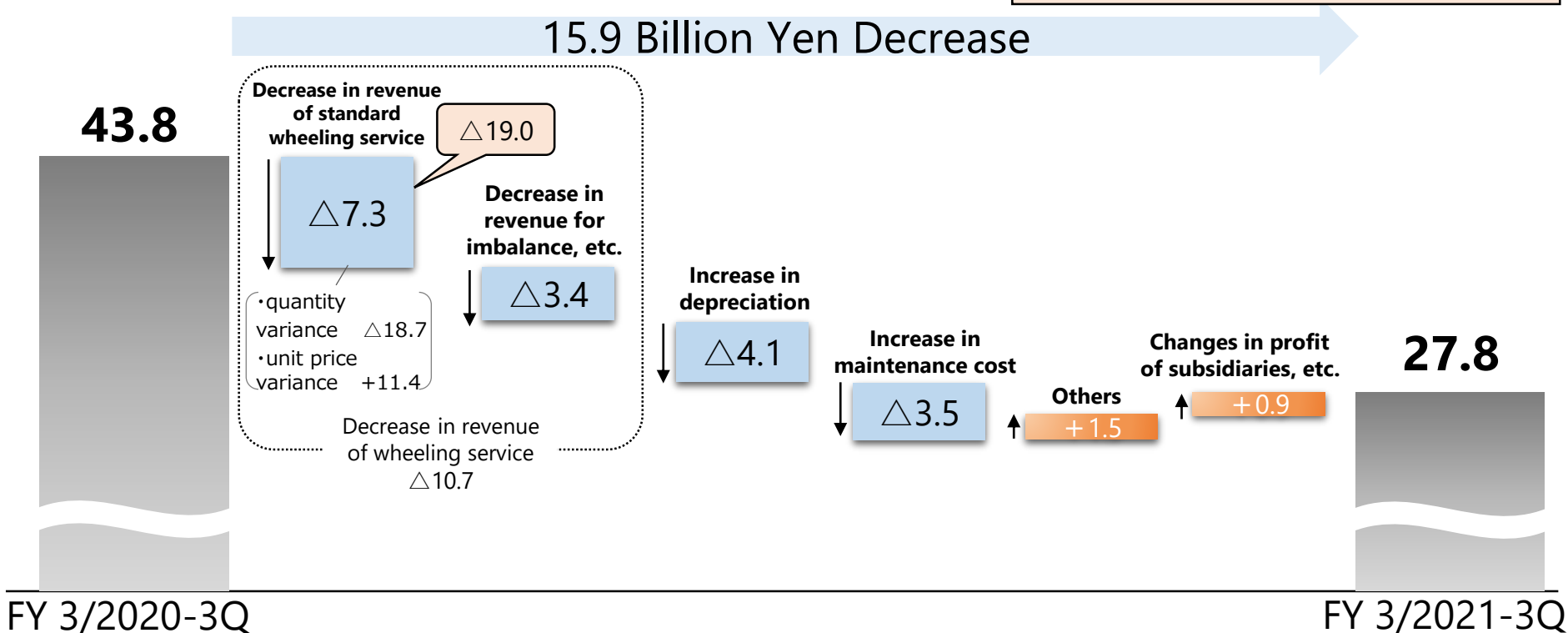
Segment results : Transmission and Distribution

<Results>

(billion yen)	FY 3/2020-3Q	FY 3/2021-3Q	Change
Operating revenues	629.2	647.1	+17.8
Operating revenues (external transactions)	178.8	223.1	+44.3
Ordinary income	43.8	27.8	△15.9

<Factors affecting ordinary income (in comparison with the previous term) >

Markup balloons indicate the effects caused by COVID-19



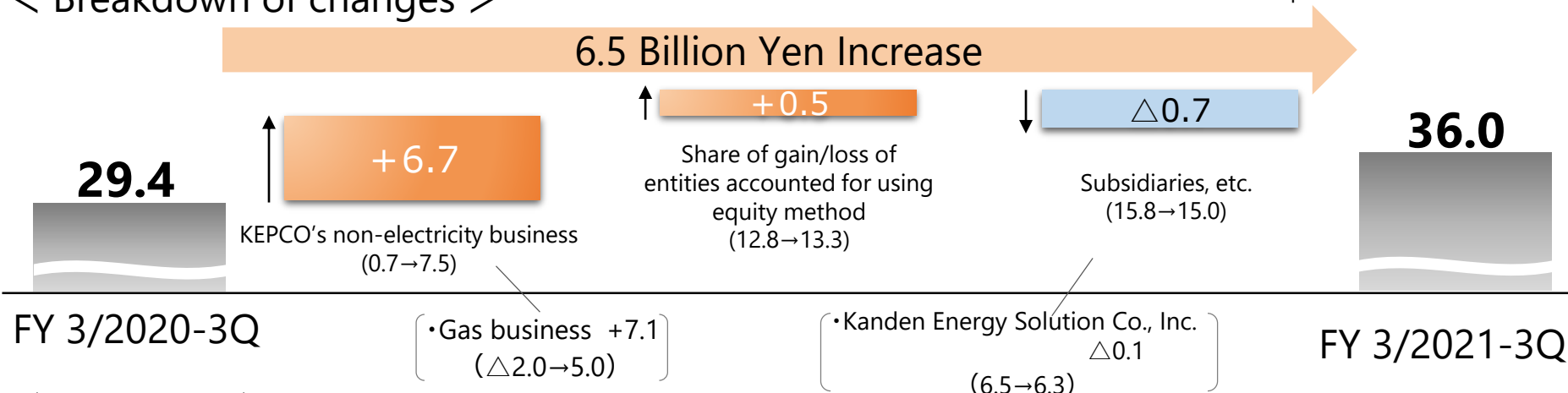
Segment results : Gas/Other Energies

<Results>

(billion yen)	FY 3/2020-3Q	FY 3/2021-3Q	Change
Operating revenues	328.4	345.2	+16.7
Operating revenues (external transactions)	215.0	215.4	+0.3
Ordinary income	29.4	36.0	+6.5

< Breakdown of changes >

(brackets indicate previous → current results)



<Breakdown>

Operating revenues	Increased revenue because of the increase in constructions for KEPCO, etc.	
Operating revenues (external transactions)	Increased revenue because of the increase in gas sales volume, etc.	
Ordinary income	KEPCO's non-electricity business	Increased income because of the increase in gas sales volume and the decrease in fuel cost by the fall in crude oil price in gas business, etc.
	Share of gain/loss of entities accounted for using equity method	Increased income because of the increased income of affiliated company accounted for using the equity method
	Subsidiaries, etc.	Decreased income due to changes in oil price in fuel upstream business despite increased income because of the increase in constructions for KEPCO, etc.

Segment results : IT/Communications

<Results>

(billion yen)	FY 3/2020-3Q	FY 3/2021-3Q	Change
Operating revenues	211.6	211.2	△0.4
Operating revenues (external transactions)	164.3	162.4	△1.9
Ordinary income	27.1	31.3	+4.2
OPTAGE Inc.	(27.2)	(31.5)	(+4.3)

<Breakdown of changes >

Operating revenues	Decreased revenue because of the exclusion of a subsidiary from consolidation in spite of the increase in income with the increased subscribers of consumer service
Operating revenues (external transactions)	
Ordinary income	Increased income because of the increase in subscribers of consumer service and decrease in depreciation* *decrease in depreciation: caused by completion of the depreciation to the end of the durable years of the facilities of FTTH business

Segment results : Life/Business Solution

<Results>

(billion yen)	FY 3/2020-3Q	FY 3/2021-3Q	Change
Operating revenues	124.2	118.7	△5.4
Operating revenues (external transactions)	89.5	84.1	△5.4
Ordinary income	17.4	11.9	△5.4
Kanden Realty & Development Co., Ltd.	(15.3)	(12.1)	(△3.1)

<Breakdown of changes >

Operating revenues	Decreased revenue because of the sales of specific large-scaled properties in the previous term in housing business and reduced operation due to impacts of COVID-19 in hotel business, etc.
Operating revenues (external transactions)	
Ordinary income	Decreased income because of the decrease in operating revenues

Consolidated balance sheets

(billion yen)	Mar. 31, 2020	Dec. 31, 2020	Change	
Assets	7,612.7	7,814.1	+201.4	Capital expenditures +373.1 Depreciation and amortization Δ 211.5
Liabilities	5,970.9	6,090.2	+119.2	Interest bearing debt +218.0 Accounts payable and accrued expenses Δ 87.8
Equity	1,641.7	1,723.9	+82.2	Net income * +115.1 Dividend Δ 44.6 (25.00yen per share for FY 3/20 year-end 25.00yen per share for FY 3/21 interim)

* The consolidated net income means the net income attributable to owners of the parent company.

FY 3/2021 Financial forecasts (in comparison with the previous term)

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* FY 3/2021 financial and dividend forecasts have been unchanged.

* Major factors and sensitivity of major factors are as of the announcement on Oct. 29, 2020 for references.

(billion yen)	FY 3/2020 (results)	FY 3/2021 (forecasts)	Change	Ratio
Operating revenues	3,184.2	2,980.0	△204.2	△6.4%
Operating income	206.9	120.0	△86.9	△42.0%
Ordinary income	211.5	130.0	△81.5	△38.5%
The net income attributable to owners of the parent	130.0	90.0	△40.0	△30.8%

<Major factors>

	FY3/2020 (results)	FY 3/2021 (forecasts)	Change
Total Electricity sales (TWh) *1,*2	127.3	115.2	△12.2
Retail electric sales	113.0	101.3	△11.7
Residential	34.8	33.6	△1.2
Commercial and Industrial	78.2	67.7	△10.5
Electricity sales to other companies	14.3	13.9	△0.4
Electricity demand in Kansai area (TWh)	134.8	130.6	△4.1
Gas sales volume (10,000t)	139	150	+11
Nuclear capacity factor (%)	48.4	Approx. 42	Approx. △6.4
Water run-off ratio (%)	98.6	Approx. 102	Approx. +3.4
All Japan CIF crude oil price (\$ /barrel)	67.8	Approx. 38	Approx. △29.8
Exchange rate [TTM] (yen/ \$)	109	Approx. 109	—
Interest rate [long-term prime rate](%)	0.96	Approx. 1.0	Approx. +0.04

<Sensitivity of major factors>

(billion yen)	FY 3/2020 (results)	FY 3/2021 (forecasts)
Nuclear capacity factor per 1%	3.7	2.2
Water run-off ratio per 1%	1.1	0.8
All Japan CIF crude oil price per \$1/barrel	4.3	3.0
Exchange rate [TTM] per ¥1/\$	4.3	3.0
Interest rate [long-term prime rate] per 1%	8.7	10.1

- Sensitivity of major factors denotes sensitivity of expenses.
- Sensitivity of major factors are subject to change if the rapid and drastic changes of major factors happen.

<Dividend forecast for FY ending 3/2021>

	Interim	Year-end	Annual
Dividend per share	25.00yen	25.00yen	50.00yen

*1 Total electricity sales in power generation and sales business

*2 Figures in FY 3/2020 are after adjusting of the impacts of spin-off the transmission and distribution business.

Appendix

Non-consolidated results compared with last year (KEPCO)

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(billion yen)	FY 3/2020-3Q	FY 3/2021-3Q	Change
Ordinary revenues (Operating revenues)	1,943.1 (1,915.2)	1,762.9 (1,699.9)	△180.1 (△215.3)
Electricity sales	1,554.6	1,352.8	△201.7
Grant under act on purchase of renewable energy sourced electricity	122.6	119.6	△2.9
Others	265.8	290.4	+24.5
Ordinary expenses	1,869.1	1,658.7	△210.4
Personnel expenses	83.7	78.4	△5.2
Fuel costs	342.2	275.8	△66.4
Backend expenses of nuclear power	61.8	31.8	△30.0
Maintenance costs	47.5	53.8	+6.2
Taxes other than income taxes	38.7	35.3	△3.3
Depreciation	62.9	66.9	+3.9
Purchased power	330.8	288.2	△42.5
Interest expenses	17.3	15.8	△1.4
Levy under act on purchase of renewable energy sourced electricity	215.6	192.7	△22.8
Expenses for wheeling service	403.9	369.2	△34.6
Others	264.3	250.2	△14.1
Ordinary income (Operating income)	73.9 (64.6)	104.2 (58.9)	+30.3 (△5.6)
Provision for or reversal of reserve for fluctuation in water level	△1.1	△ 1.0	+0.1
Income taxes	18.2	17.8	△0.4
Net income	56.9	87.4	+30.5

- Decrease in retail electricity sales volume
△145.0
- Decrease in adjusted fuel cost
△69.0
- Decrease in the surcharge for promoting
renewable energy sourced electricity
△22.9
- Increase in retail price
+35.0

- Dividend income
+33.2

- Thermal
△60.0
- Nuclear
△6.3

- Decrease in retail electricity sales
volume
△72.0
- Increase in sold electricity to non-
utility companies
+6.0
- Decrease in purchased electricity to
non-utility companies
+15.0
- Decrease in Nuclear capacity factor
+56.0
- Change of exchange rate and fuel
costs
△69.0

- Quantity variance
△42.0
- Unit price variance, etc.
+7.4

*Results for 3Q of FY 3/2020 have been rearranged as the transmission and distribution business was split off from KEPCO.

Retail Electricity sales

<Retail Electricity sales for FY ending 3/2021>

(TWh)	Apr.	May	Jun.	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	3Q Total
Residential	2.8 (94.2)	2.6 (94.8)	2.1 (95.1)	2.4 (103.2)	3.3 (96.7)	3.0 (102.5)	2.2 (92.2)	2.4 (95.9)	2.6 (92.4)	23.3 (96.3)
Commercial and Industrial	5.5 (85.8)	5.0 (79.1)	5.5 (84.2)	6.1 (86.3)	6.5 (86.8)	6.6 (90.2)	5.8 (85.9)	5.3 (88.5)	5.4 (88.8)	51.6 (86.2)
Retail Electricity sales	8.4 (88.4)	7.6 (83.8)	7.5 (86.9)	8.4 (90.5)	9.7 (89.9)	9.6 (93.7)	8.0 (87.6)	7.7 (90.7)	8.0 (89.9)	74.9 (89.1)

*1 Figures in () are year-on-year %

*2 Retail electricity sales in Power generation/Sales business

<Breakdown of retail electricity sales>

(TWh)	FY 3/2020-3Q	FY 3/2021-3Q	Change	Meter reading	Temperature	Demand	Others
Residential	24.2	23.3	△0.9	+0	+0.4	△1.2	△0.1
Commercial and Industrial	59.8	51.6	△8.2	+0	+0.1	△5.1	△3.2
Retail Electricity sales	84.0	74.9	△9.1	+0	+0.5	△6.3	△3.3

"Others" includes the effects caused by COVID-19.

<Average monthly temperature>

(°C)	Apr.	May	Jun.	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.
Actual	13.7	20.8	24.9	26.0	30.7	25.8	18.7	14.7	8.7
Year-on year change	△0.4	△0.2	+2.0	△0.5	+1.6	+0.1	△2.0	+1.0	△0.8
Anomaly	△1.4	+1.1	+1.4	△1.4	+1.9	+0.8	△0.3	+1.1	+0.1

Ordinary Income by business segment

* FY 3/2021 financial forecasts have been unchanged.

* Major factors and sensitivity of major factors are as of the announcement on Oct. 29, 2020 for references.

(billion yen)	FY 3/2020 (results)		FY 3/2021 (forecasts)		Change	
	Operating revenues (external transactions)	Ordinary income	Operating revenues (external transactions)	Ordinary income	Operating revenues (external transactions)	Ordinary income
Comprehensive Energy/Power Transmission and Distribution Business	2,839.2	167.8	2,636.0	133.0	△203.2	△34.8
Power Generating and Sales	2,287.1	58.9	1,999.0	48.0	△288.1	△10.9
Transmission and Distribution	248.7	71.7	316.0	57.0	+67.3	△14.7
Gas/Other Energies	303.3	37.1	321.0	28.0	+17.7	△9.1
IT/ Communications	220.3	34.1	220.0	35.0	△0.3	+0.9
Life/Business Solutions	124.7	20.5	124.0	9.0	△0.7	△11.5
Total	3,184.2	222.6	2,980.0	177.0	△204.2	△45.6
Eliminations/Corporate	—	△11.0	—	△47.0	—	△36.0
Consolidated	3,184.2	211.5	2,980.0	130.0	△204.2	△81.5

*1 We rearranged the segment due to the spin-off of the power transmission and distribution business on April 1, 2020.

*2 Results for FY 3/2020 have been rearranged as the transmission and distribution business was split off from KEPCO.

*3 Power generating and sales business includes operating holding company.

*4 Eliminations/Corporate includes Eliminations of dividend income from subsidiaries, and so on.

<References> *reshown Gas/Other Energies business and Power Generating and Sales business (Some cases do not match the ordinary income by business segment because it includes the extraordinary gain/loss.)

(billion yen)	FY 3/2020 (results)	FY 3/2021 (forecasts)	Change
International Business	△25.2	1.5	+26.7

Breakdown of changes in International Business : The reactionary increase due to temporary loss recorded in the previous fiscal year

Effects caused by COVID-19 (full year- forecast)

* Effects caused by COVID-19 (full year-forecast) are as of the announcement on Oct. 29, 2020 for references.

(billion yen)	Effects on ※1 Ordinary income	Breakdown
Comprehensive Energy/ Power Transmission and Distribution Business	Δ39.0	
Power Generating and Sales	Δ13.0	<ul style="list-style-type: none"> Decrease in retail electricity sales Δ3.9 TWh^{※2} Decrease in total electricity sales Δ31.0 Decrease in revenue of wheeling service +18.0
Transmission and Distribution	Δ24.0	<ul style="list-style-type: none"> Decrease in the electricity demand in Kansai area Δ4.9 TWh^{※2}
Gas/Other Energies	associated companies Δ2.0 Δ6.0	<ul style="list-style-type: none"> Decrease in the dividend due to the decrease in electricity demand of the area of the investment in International business, etc.
IT/ Communications	—	—
Life/Business Solutions	Δ4.0	<ul style="list-style-type: none"> Decrease in revenues of Hotel business, Tenant renting business, etc.
Total	Δ43.0	

*1 The effects above are calculated based on the present circumstances, including the figures calculated on the certain assumptions.

*2 Decreases in retail electricity sales volume and electricity demand in Kansai area are calculated by assuming that COVID-19 effects are what excludes the effects that can be calculated such as temperature effects.

Interest-bearing debt (Consolidated)

(billion yen)	Mar. 31, 2020	Dec. 31, 2020	Change
Bonds	1,314.0	1,214.2	△99.8 (+100.0、△199.8)
Borrowings	2,486.6	2,838.5	+351.9 (+795.5、△441.9)
Long-term	2,342.0	2,691.1	+349.0 (+596.2、△245.9)
Short-term	144.5	147.3	+2.8 (+199.3、△196.0)
Commercial paper	296.0	262.0	△34.0 (+452.0、△486.0)
Interest-bearing debt	4,096.6	4,314.7	+218.0
Interest rate (%) (as of fiscal year-end)	0.57	0.51	△0.06

*1 +(plus) in the bracket means financing, △(minus) in the bracket means repayment.

*2 Change includes foreign exchange loss/gain, and total in the bracket may not be congruent.

Actual supply and demand (Sending end)

(GWh)	FY 3/2020-3Q	Composition ratio	FY 3/2021-3Q	Composition ratio	Change
Hydro	10,297	14%	10,181	15%	△116
Thermal	42,923	58%	43,463	65%	+540
Nuclear	20,283	28%	12,926	19%	△7,356
Renewable energy	9	0%	24	0%	+15
KEPCO Total	73,512	100%	66,594	100%	△6,918
Other-utility companies	17,158		14,318		△2,840
Captive use by hydropower	△1,974		△1,800		+174
Total	88,696		79,112		△9,584

*1 Some rounding errors may be observed.

*2 Figures in 3Q of FY 3/2020 are after adjusting of the impacts of spin-off the transmission and distribution business.

*3 Actual supply and demand in Power generating/sales business

Maintenance costs and depreciation in comparison with the previous term

<KEPCO>

(billion yen)	FY 3/2020-3Q	FY 3/2021-3Q	Change	Breakdown
Maintenance costs	47.5	53.8	+ 6.2	Thermal +7.9 Hydro +0.7 Nuclear Δ 2.4
Depreciation	62.9	66.9	+ 3.9	Nuclear +1.9 General +1.3

<Kansai Transmission and Distribution, Inc.>

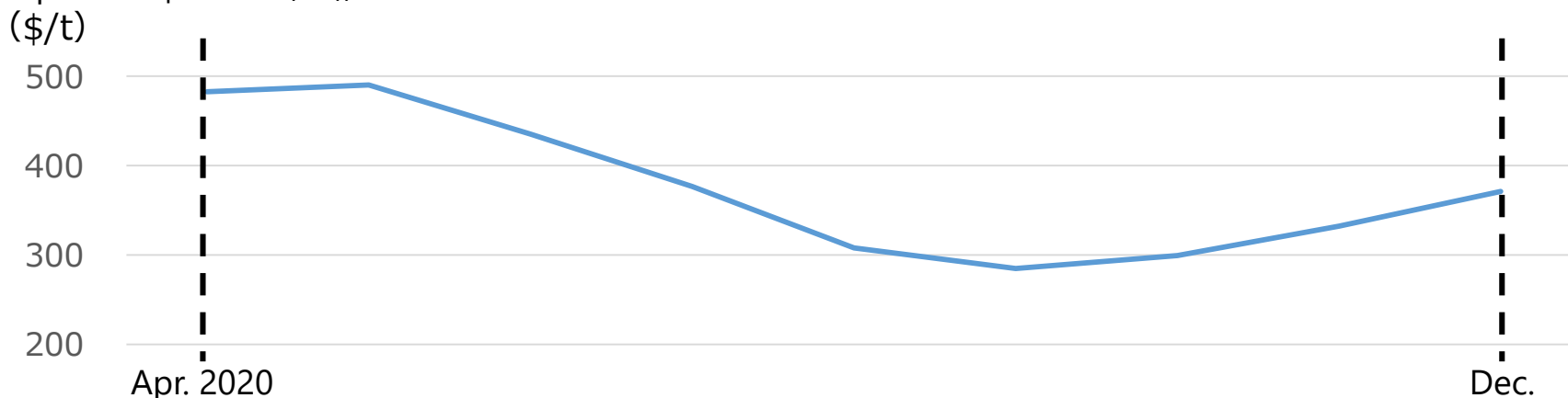
(billion yen)	FY 3/2020-3Q	FY 3/2021-3Q	Change	Breakdown
Maintenance costs	73.8	77.3	+ 3.5	Distribution +4.2 Transmission Δ 0.8
Depreciation	76.6	80.8	+ 4.1	Transmission +1.2 Transformation +1.2 General +1.0

* Figures in 3Q of FY 3/2020 are after adjusting of the impacts of spin-off the transmission and distribution business.

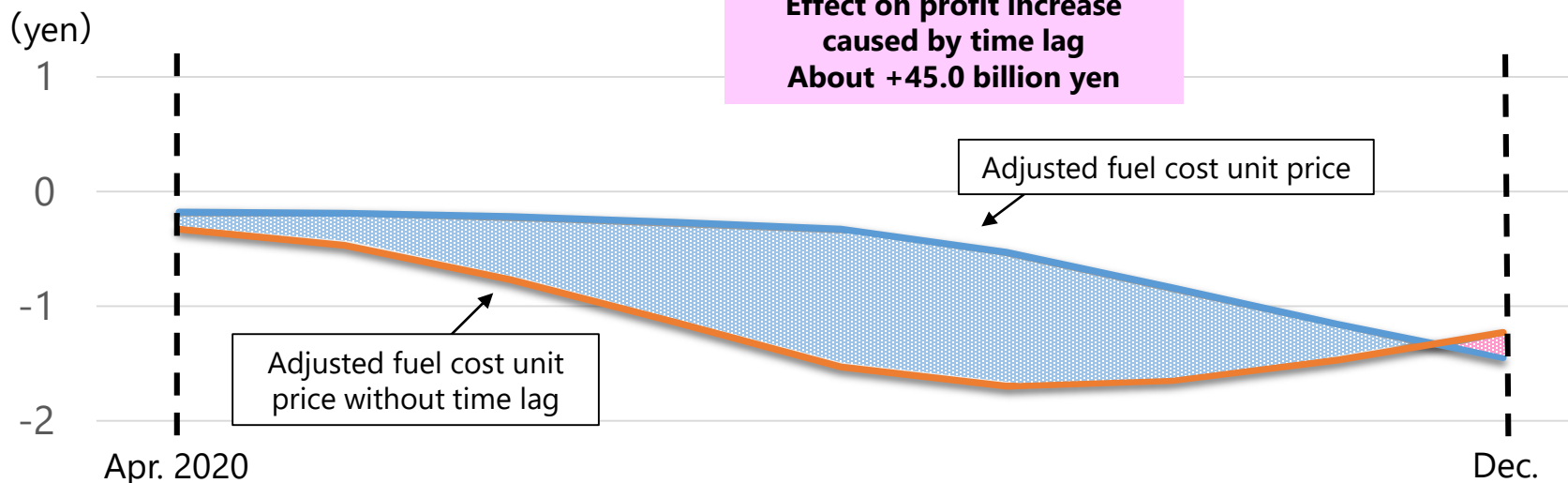
Time lag from the fuel cost adjustment system

- The fuel cost adjustment system is a mechanism utilized to reflect, in the electricity rates, the impact of fluctuations in the exchange rate and the market price of fuel on thermal fuel costs.
- Fluctuations in fuel prices of each month are reflected in fuel cost adjustment unit price 3–5 months later. This generates a gap (time lag) between the fluctuations in fuel prices and the timing of reflecting them in fuel cost adjustment unit price.

【Fuel price (Japan LNG (CIF))】

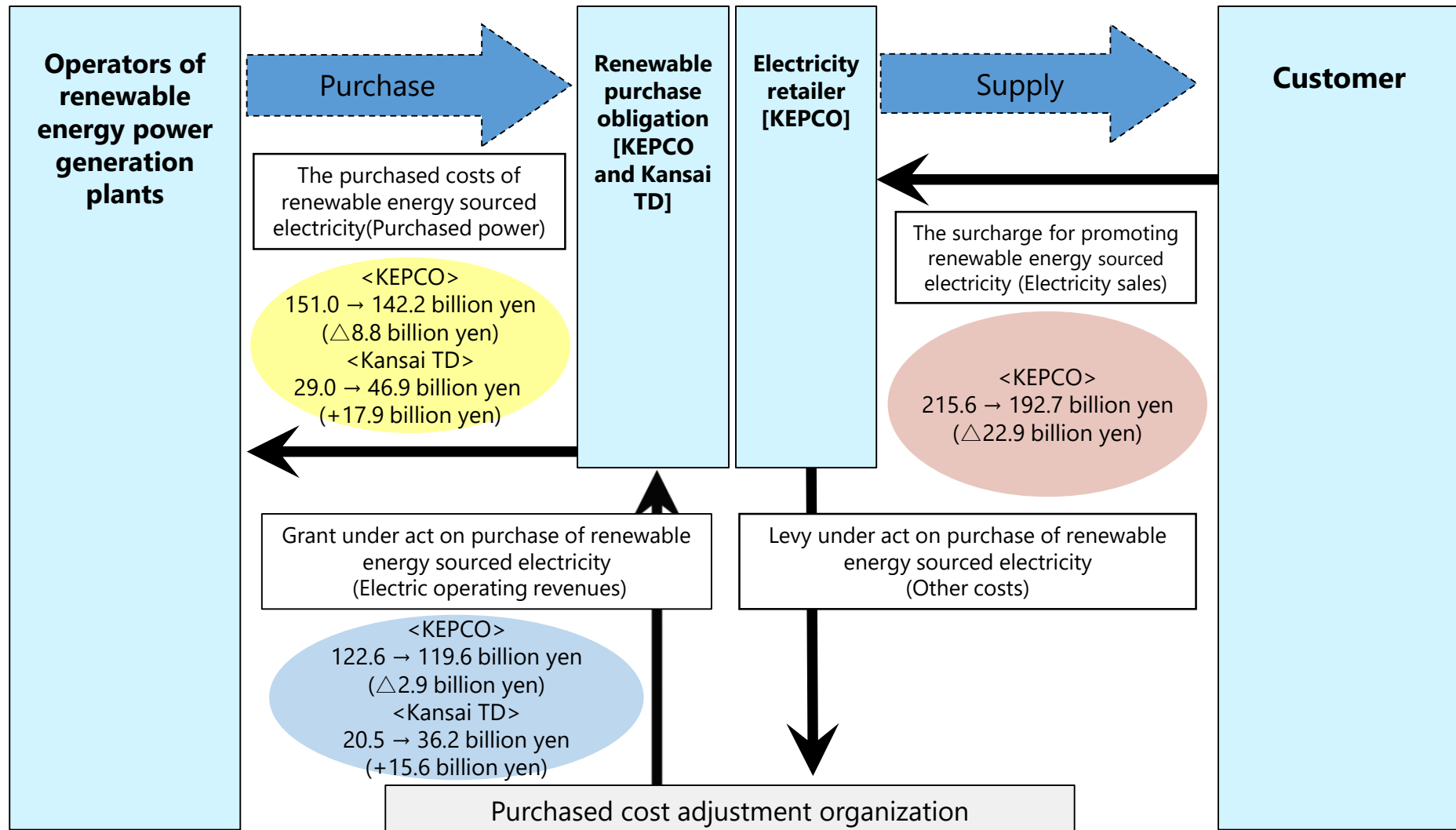


【Time lag from the fuel cost adjustment system】



*The above-mentioned time lag indicates time gap on the income front in each accounting period, and differs from the income and expenditure effect calculated based on actual thermal power fuel cost etc.

Framework of feed-in tariff scheme for renewable energy



* 3Q of FY ending 3/2020 → 3Q of FY ending 3/2021 (changes from the previous term)

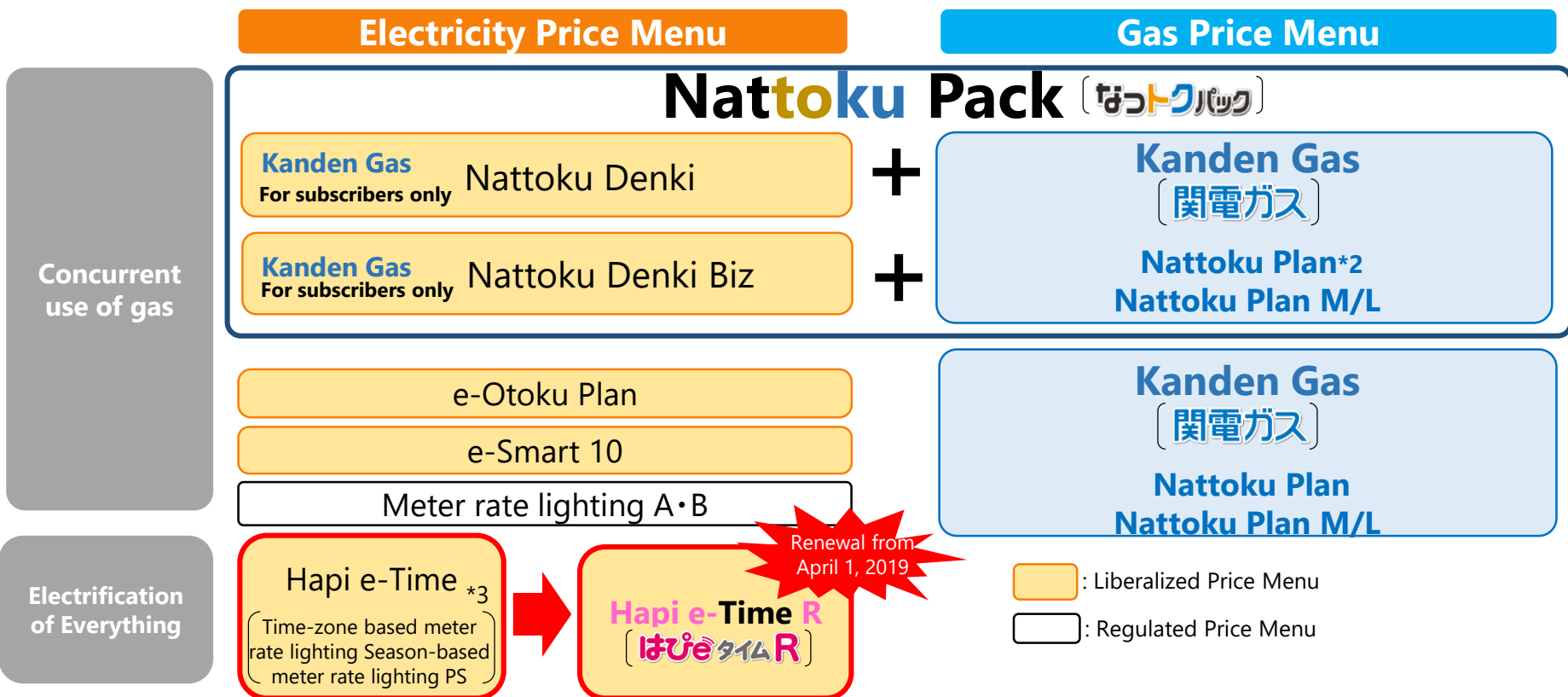
* Due to the spin-off of the power transmission and distribution business, 3Q of FY ending 3/2020 results have been reclassified.

* Difference between purchased costs of renewable energy sourced electricity and grant under act on purchase of renewable energy sourced electricity is subtracting avoidable costs.

* "Law for partial amendment to the Act on Special Measures Concerning Procurement of Electricity from Renewable Energy Sources by Electricity Utilities (Feed-in Tariff) and other laws" (enforced April 1, 2017) stipulates that, regarding contracts of purchase on and after April 1, 2017, the definition of businesses obliged to purchase electricity was changed to general electricity transmission and distribution businesses and others.

Electricity and gas sales efforts in the Kansai area

- KEPCO has various Electricity and Gas Price menu and has **responded customers' lifestyle and needs.**
- **"Nattoku Pack"** is available by customers using our electricity and gas. Both the rate of electricity and gas can be reduced regardless of the use amount.
- **"Hapi e-Time R"** service is available by customers using Eco Cute equipment. **The rate can be reduced by shifting the use of electricity to the time zone of the lower rate.**



*1: The electrification discount may be applied, and 5% of the amount subject to discount (total amount of base rate and energy charge, fuel cost adjustment amount excluded) is deducted from the electricity charge, in the event that the customers using "Hapi e-Time R" service who already have electric hot water suppliers, including Eco Cute.

*2: Nattoku Plan (eo Discount) and Nattoku Plan for Chuo Electric Power are excluded.

*3: For customers that contracted or applied for the service until March 31 of 2019, "Hapi e-Time," "Time-zone based meter rate lamp," and "Season-based meter rate lamp PS" may be continuously available on and after April 1 of 2019, provided that no modification is made in the contents of the contract of the electricity service (except for the change in the user's name and capacity, limited to cases where the coverage is satisfied).

Advantages when choosing Nattoku Pack (なっとくパック)

○ **“Nattoku Pack” is a service where customers receive advantages because of the discounted rate of both the electricity charge and the gas charge irrespective of the use amount, compared to the case that “Meter-rate lighting A” and “Ordinary rate service” of Osaka Gas are applied to the customers.** *1

Customer with average consumption of electricity and gas (Monthly consumption: Electricity 260 kWh, Gas 31 m³)*2

Approx. 10,100 yen*3 discount on electricity and gas rates annually!

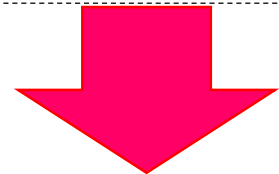
Approx. ▲10,100 yen

Electricity rate

The Kansai Electric Power
 [関西電力]
 Meter rate lighting A *4
 Approx. ¥81,700/year

Gas rate

Osaka Gas
 General rates *5
 Approx. ¥70,100/year



The Kansai Electric Power
 [関西電力]
Nattoku Denki
 Approx. ¥78,800/year

Kanden Gas
 [関電ガス]
Nattoku Plan
 •Discount on bundled electricity contract (3%) *6
 Approx. ¥62,900/year

Total

Electricity and gas contracts with different companies
Approx. ¥151,800/year

Nattoku Pack (なっとくパック)
Approx. ¥ 141,700 /year

*1: Except for the cases of no amount used.
 *2: (Computational condition) Monthly electricity consumption (260kWh) and monthly gas consumption (31m³) refer to a model case publicly announced by Osaka Gas.
 *3: Electricity rate includes consumption tax and renewable energy surcharges (applicable between May 2020 and April 2021), and it doesn't include fuel cost adjustment. Gas rate includes consumption tax and it doesn't include raw material cost adjustment calculated with the unit price of raw material cost adjustment. Actual amount of price reduction varies depending on electricity/gas usage, timing of contract signing, fuel and raw material cost adjustments and other factors.
 *4: Bank transfer discount is applied to Meter-Rate Lighting A.
 *5: General Rates are based on the General Gas Supply Provisions of Osaka Gas (implemented on October 1, 2019).
 *6: Discount on bundled electricity contract is applied to a gas rate, not electricity rate. Discount is applied to the sum of basic rate and metered rate (excluding any raw material cost adjustments).

Associated companies

(Consolidated Subsidiaries and Affiliates accounted for by equity method)

Comprehensive Energy / Power Transmission and Distribution		IT/Communications	Life/Business Solution
Power Transmission and Distribution	Gas/Other Energies		
(Consolidated Subsidiaries) • Kansai Transmission and Distribution, Inc. • Kanden Engineering Corporation • The Kanden Service Co., Ltd. Total:3	(Consolidated Subsidiaries) • Kanden Energy Solution Co., Inc. • Sakai LNG Co., Inc. • Echizen Eneline Co., Inc. • Fukui City Gas • Nihon Network Support Co., Ltd. • Kanden Plant Corporation • Kanden E-House Co., Ltd. • The Kurobe George Railway Co., Ltd. • Aioi Bioenergy Corporation • Institute of Nuclear Safety System, Inc. • NEWJEC Inc. • Next Power Company • Kanden Power-Tech Corp. • NUCLEAR ENGINEERING, Ltd. • KANSO CO., LTD • Osaka Bioenergy Co., Ltd. • Kanden Gas Support Co., Inc. • KE Fuel International Co., Ltd. • Biopower Kanda • LNG EBISU Shipping Corporation • LNG FUKUROKUJU Shipping Corporation Total:42	(Consolidated Subsidiaries) • LNG JUROJIN Shipping Corporation • LNG SAKURA Shipping Corporation • Kansai Electric Power Holdings Australia Pty Ltd • Kansai Energy Solutions (Thailand) Co., Ltd. • Kansai Electric Power Australia Pty Ltd • KPIC USA, LLC • Kansai Sojitz Enrichment Investing S.A.S. • KE Fuel Trading Singapore Pte Ltd. • KPIC Netherlands B.V. etc. Total:8	(Consolidated Subsidiaries) • Kanden Realty & Development Co., Ltd. • Clearpass Co., Ltd. • KANDEN Security of Society, Inc. • KANSAI Medical Net Co, Inc. • KANDEN L-Heart Co., Inc. • Kanden Facilities Co., Ltd. • Kanden Joy Life Co., Ltd • Kanden Life Support Co., Ltd • Kansai Electron Beam Co., Ltd. • Gekidaniino G.K. • Kanden CS Forum Inc. • Kanden Office Work Co., Ltd. • The Kanden L&A Co., Ltd. • KANDEN AMENIX Corp. • K4 Ventures • Kaiko Yukinoya G.K. etc. Total:33
	• Japan Nuclear Fuel Limited • Kinden Corporation • Enegate Co., Ltd • San Roque Power Corporation Total:4		Total:90

* As of Dec. 31, 2020

- Kansai Transmission and Distribution, Inc. (Kansai TD), which took over the electricity transmission and distribution business from KEPCO to ensure greater neutrality of that business, was established in April 2020.
- As KEPCO did, Kansai TD will work for customers and communities based on giving the highest priority to safety and meeting our CSR.

<Overview>

- Name : Kansai Transmission and Distribution, Inc.
- Capital : 40 billion yen
- Service areas : Osaka, Kyoto, Hyogo (some exclusions), Nara, Shiga, Wakayama, and parts of Mie, Gifu and Fukui
- Employees : 9,055 (As of April 1, 2020)
* Excluding transferred employees, persons on leave, etc.
- Group companies : Kanden Engineering Corporation
The Kanden Service Co., Ltd.

Transmission and Distribution business

- In order to deliver electricity from power stations to customers, the business operates and manages the power system and plans and constructs power transmission and distribution plants.



New business

- Kansai TD will proactively engage in the operation of new businesses and international businesses by cooperating with group companies and other businesses as well as using the technical strengths, know-how and the infrastructure across Kansai area which have been developed through the power transmission and distribution business in Japan.

International business

Outline of gas business

- We got into gas sales businesses in order to propose total energy services that combine electricity and gas services to our customers. Sales of both businesses have expanded consistently. We will continue to work proactively and do our utmost to achieve the goals established in our Medium-term Management Plan: target sales volume of 1.5 million tons in FY 3/2022 and 1.7 million tons in FY 3/2026.

2000- Sale of LNG (Sale by tank lorry)

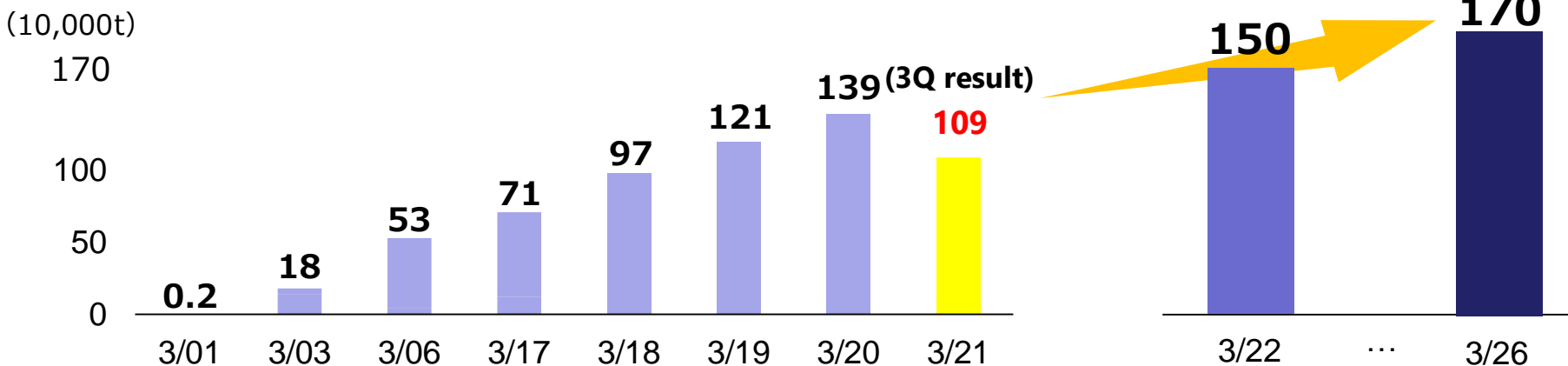
2002- Sales of gas (wheeling service)

2005- Sales of gas (Independent pipeline)

2017- Full liberalization of retail gas sales

Trends of actual gas sales volume

Sales target in the Medium-term Management Plan



Profit and loss for gas business, gas sales, etc. in 3Q of FY ending 3/2021

(billion yen)	FY3/2020-3Q	FY3/2021-3Q	Change
Operating revenues	83.6	86.2	+2.6
Operating expenses	85.6	81.2	△4.4
Operating income	△2.0	5.0	+7.1

(10,000t)	FY3/2020-3Q	FY3/2021-3Q	Change
gas sales volume	96	109	+14

• Number of contracts for Kanden gas as of Dec. 31, 2020 : approx. 1.39 million

Outline of International Business

○ We will capture changes quickly and accurately in the global energy business, create high added value, and expand our business globally, while putting down roots in areas where we operate. We aim to achieve over 30 billion yen in profit of international business in FY 3/2029.
 Total output by KEPCO's investment: Approx. 2,861 MW. Of which, total investment amount to 14 projects in operation is approx. 160 billion yen. (36% collected by dividends, etc.)

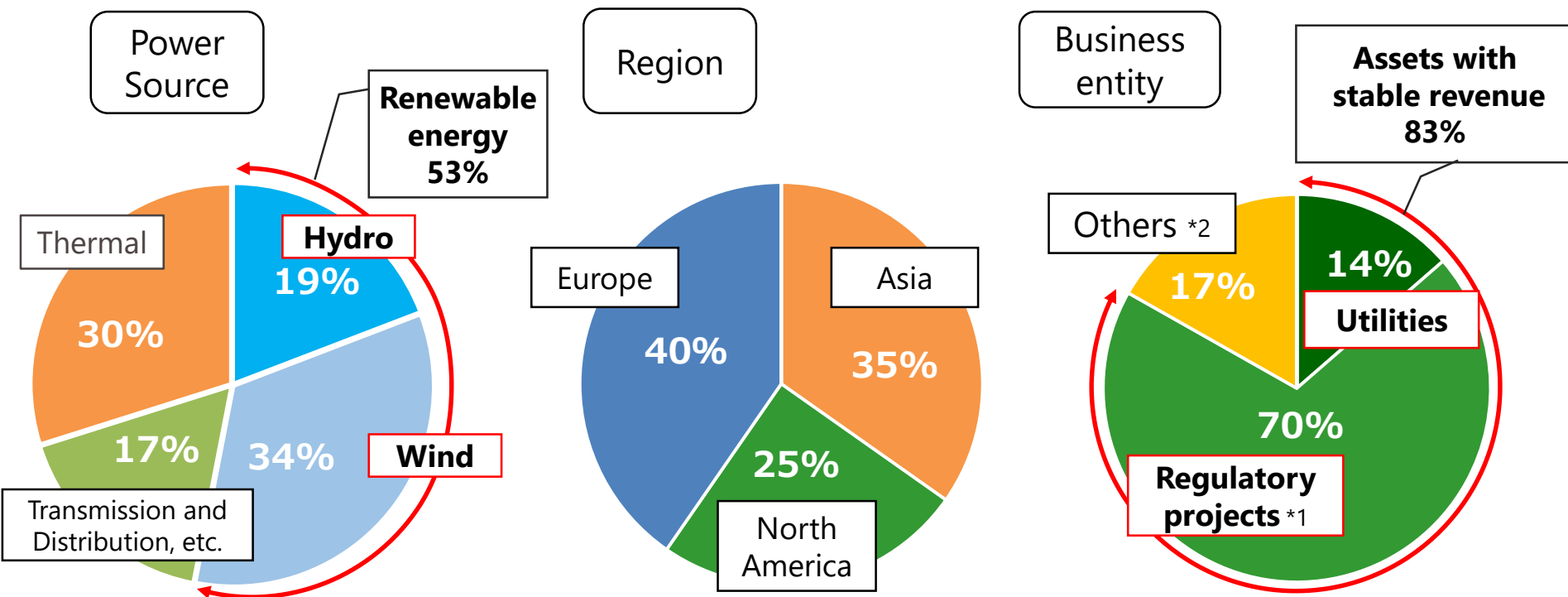
Project Title		Start of operation, etc.(schedule)	Total output (MW)	KEPCO's investment(%)	Output by KEPCO's investment(MW-equivalent)*	
In operation	Philippines	San Roque Hydropower	2003/05	436	50	218
	Thailand	Rojana Electricity and Heat Supply	1999/05	505	39	197
	Taiwan	Ming Jian Hydropower	2007/09	17	24	4
		Kuo Kuang Thermal Power	2003/11	480	20	96
	Singapore	Senoko Thermal Power	Established 1995/10	2,807	15	421
	Australia	Bluewaters Thermal power	2009/12	459	50	229
	US	West Deptford Thermal power	2014/11	768	17.5	134
		Hickory-Run Thermal power	2020/5	1,000	30	300
	Ireland	Evalair Limited	2013/12 other	223	24	54
	Indonesia	Rajamandala Hydropower	2019/5	47	49	23
	Laos	Nam Ngiep Hydropower	2019/9	290	45	131
	UK	Electricity North West Limited	Joined 2019/7	—	22.04	—
Philippines	Power Distribution and Retail Sales in New Clark City	2019/11	—	9	—	
US	Aviator Onshore Wind Farm Project	2020/9	525	48.5	255	
Under construction	Indonesia	Tanjung Jati B Thermal Power	Scheduled 2021	2,140	25	535
	Finland	Piiparinmäki wind farm project	Scheduled 2021	211	15	32
	UK	Triton Knoll Offshore Wind Power Project	Scheduled 2022	857	16	137
		Moray East Offshore Windfarm project	Scheduled 2022	952	10.02	95
Under development	US	St. Joseph Phase II Thermal power	Scheduled 2023	Approx. 710	20	—
	UK·Germany	NeuConnect Interconnector	Scheduled 2024	—	18.3	—

* Some rounding errors may be observed.

- By power source, the ratio of renewable energy is expanding up to 50%.
- By region, we disperse assets in Asia, Europe and North America in terms of growth and stability.
- By business entity, assets with stable revenue such as utilities and renewable IPP projects with subsidies are about 80%.
- We continue to expand assets with stable revenue and renewable energy projects.

<Asset portfolio (ratio of the amount we invested*) >

(As of December 31, 2020)



* Excluding projects declared impairment

*1 PPA, renewable IPP projects with subsidies and transmission & distribution, etc.

*2 IPP for supplying the markets, etc.

○ Working mainly with OPTAGE, Inc., a core company, we are conducting consumer business (FTTH, energy) centering around the Kansai region, in addition to mobile phone services targeting the whole country, as well as solution business, aiming to achieve over 35.0 billion yen of ordinary income by FY 3/2029.

Key Businesses and Accomplishments of IT/Communications Business

FTTH Business

Consumer Service

MVNO

FTTH, etc.

Corporate Service



House



Condominium



Corporate and local government



Service operation center
(Watch 24hours 365days)



Data center

- We have been providing the optical fiber-based network, telephone and TV by the set in step with the diffusion of broadband. We have **acquired more than 1.65 million contracts** and stable profits. We have become the first to provide the 10G/5G services to respond the customers' needs for high-speed and large-capacity data communication.
- We have started to offer privileges for long-term subscribers and sell electricity and gas by the set in addition to providing high-quality support, **with the result of high commendation from customers.**
[Privileges for long-term subscribers] [External evaluation of customer satisfaction]

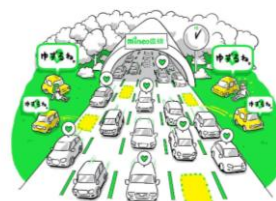


MVNO Business (mineo)

- We have **acquired more than 1.2 million contracts**. We started to provide 5G service and plan to renew our fee plans to be more fascinated in February 2021, aiming to acquire more contracts.
- **Co-creation of services with customers** such as community site, "Yuzurune", **are resulting in high customer satisfaction.**

[Co-creation services Yuzurune]

[External evaluation of customer satisfaction]



Source: Mobile Marketing Data Lab., "Survey of low-cost SIM services satisfaction for September 2019"

【Results and target of Medium-term Management Plan】

(billion yen)	FY 3/2020 (Results)	FY 3/2021 (Forecasts)	FY 3/2020 ~FY 3/2022 on average (Target)	FY 3/2029 (Aspired level)	FY 3/2021-3Q (Results)
Ordinary income	34.1	35.0	More than 30.0	More than 35.0	31.3

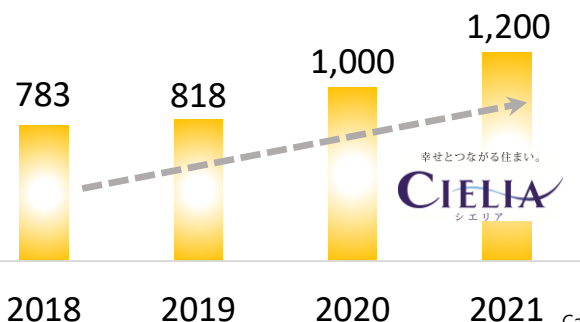
○ As well as consolidated real estate business, such as real estate leasing, sales, management, and leisure, centered on the core company, Kanden Realty & Development Co., Ltd., the Group provides home security, healthcare temporary, staffing and other services that help peoples' life and business. We are proactively expanding business areas and business domains (diversifying revenue sources), aiming to achieve over 35.0 billion yen in ordinary income for FY 3/2029.

Real estate business

- In addition to the two pillars of housing sales and leasing, we will focus on asset management business for institutional investors as a third pillar, thereby creating a well-balanced portfolio that can withstand major market volatility.

[Results/planned number of units for sale]

[Overseas business]



Capital injection to Australian building fund

Housing sales and lease business mainly in the Kansai area

Area: Tokyo Metropolitan area, core cities nationwide, and overseas

Domain: Strengthen asset management business for institutional investors

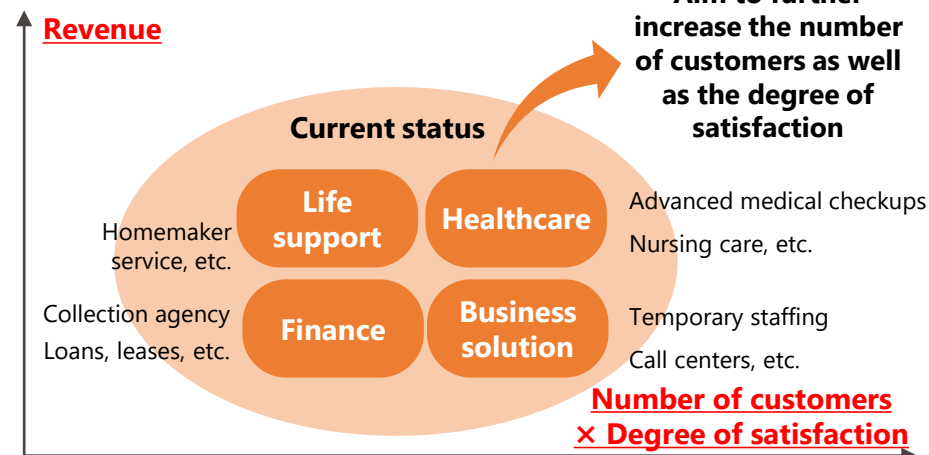
[Results and target of Medium-term Management Plan]

(billion yen)	FY 3/2020 (Results)	FY 3/2021 (Results)	FY 3/2020 ~FY 3/2022 on average (Target)	FY 3/2029 (Aspired level)
Ordinary income	23.7	9.0	More than 20.0	More than 35.0

※Extraordinary profit/loss on real estate business is included.

Businesses other than real estate

- Through provision of quality services that please customers, we will steadily increase the number of customers and customer satisfaction. At the same time, we will proactively work to develop new services and businesses with the use of digital technology.



[Key services]

Life Support

Deliver safety and security through home/office security services
(Number of contracts as of the end of FY 3/2020 : Approx. 54,000)



Finance

Support life and business financially through loan, lease and collection agency services



Health care

In addition to advanced medical checkups and fine-tuned nursing care services, provide services that contribute to extended healthy life spans in the future.



[Kansai Medical Net]

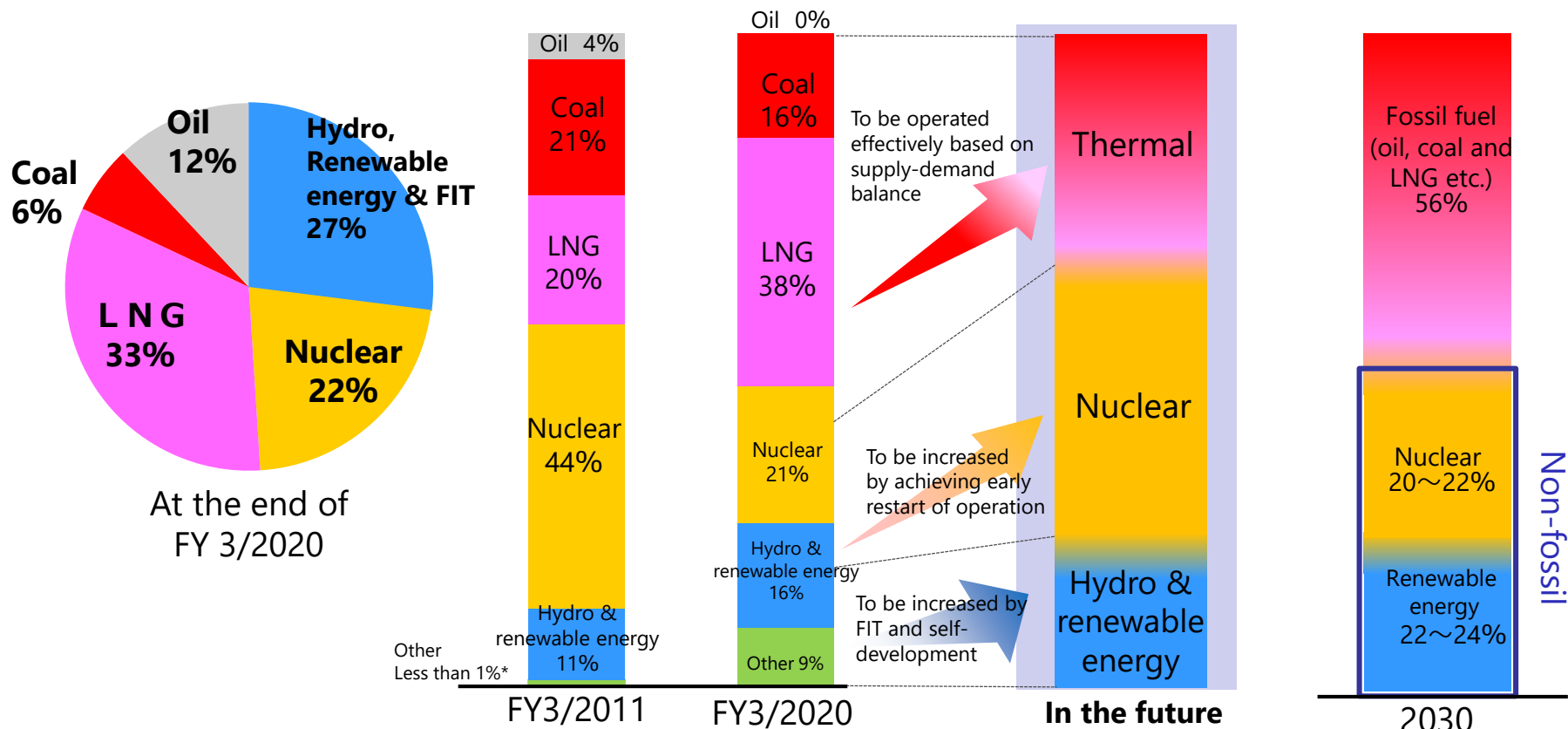
KEPCO's power source composition

○ As a leading company of low carbon initiatives, KEPCO will move forward with the safe and stable operation of nuclear power plants, the development and utilization of renewable energies, and combining thermal power and pumped-storage hydropower generation as well, to achieve an optimal power source composition in light of "S+3E."

<Total power generation capacity>
(Only our company)

<Total power source composition>
(Including from other electric company)

<Fifth Basic Energy Plan>



* Includes electricity whose suppliers cannot be specified, and which are procured in the wholesale power market or from other companies.
* Some rounding errors may be observed.

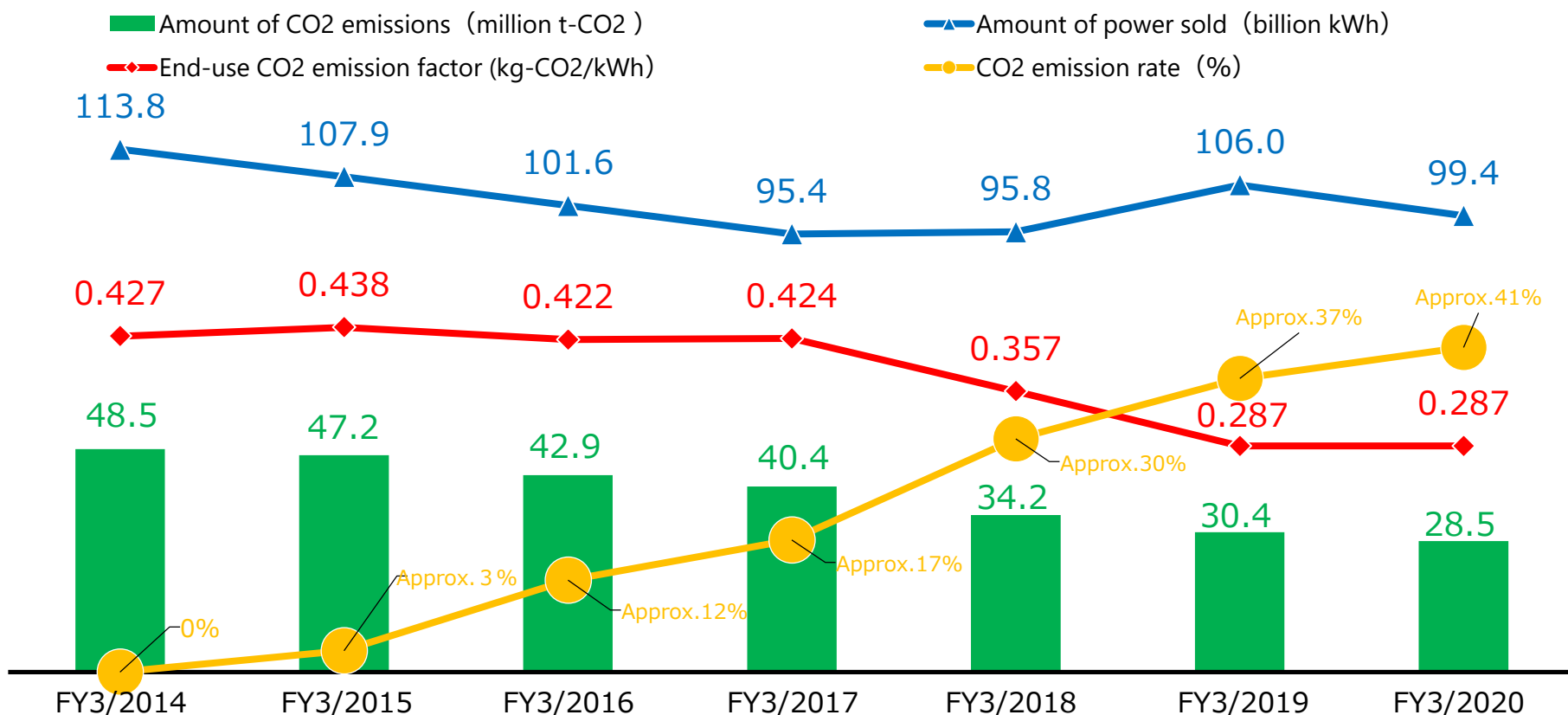
"The Fifth Basic Energy Plan" defined by the government

→ The goal is stable supply, economical efficiency and environmentally balanced mix on the premise of safety.

Initiatives on climate change issues and CO2 reduction

- In KEPCO Group's medium-term management plan, we, as the leading company of "low carbon initiatives", set a goal of keeping the number-one position as a CO2-free electric power producer in Japan and reducing by half the CO2 emissions from the power generating business in Japan in FY 3/2031, compared with that of FY 3/2014.
- As the leading company of "low carbon initiatives", we have restarted Takahama units 3 and 4 and Ohi units 3 and 4, and worked to continue their safe and stable operation. We also have worked to develop and install renewable power plants. These efforts contributed to reduce by approximately 40% of the CO2 emissions from the power generating business in Japan compared with that of FY 3/2014.

Change of KEPCO Group's power generating business in Japan in CO2 emission factor, etc.




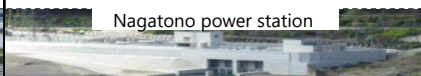


The KEPCO Group's introduction and development plan of renewable energy

- As a leading company of low carbon initiatives, the Group has been engaged in new power source development of more than 2 million kW, and aims to increase equipment capacity to 6 million kW for renewable energy sources in Japan and overseas by 2030s. We will continue to contribute to spreading and expanding renewable energy while at the same time gaining the understanding of local communities.
- Equipment capacity for renewable energy sources in Japan and overseas: Approx. 4.75 million kW including power stations before operation. (as of December 31, 2020)

○ Domestic power stations

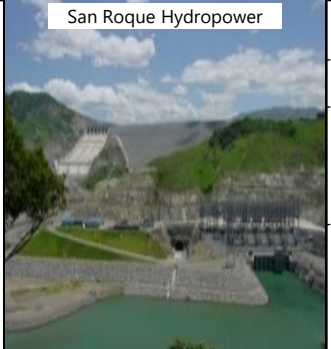
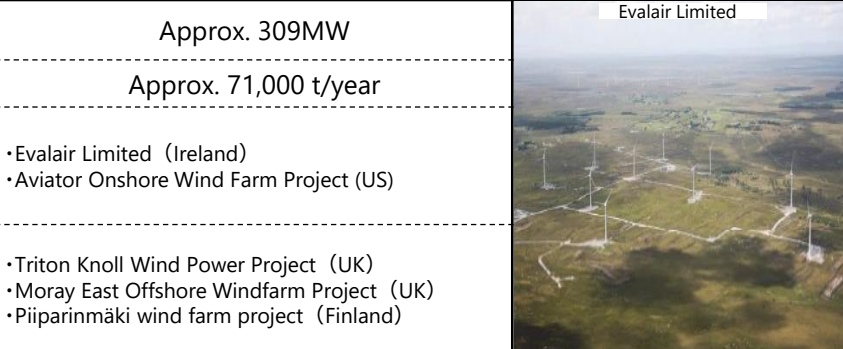
- Power stations in operation (completed): approx. 3,456MW; power stations before operation: approx. 349MW; Total: approx. 3,805MW (as of December 31, 2020)

	Solar Power	Wind Power	Biomass Power	Hydro Power
Power source capacity of power stations in operation	Approx. 81.7MW	Approx. 18MW	Approx. 6MW	Approx. 3,350 MW
CO ₂ emission reduction	Approx. 25,000 t/year	Approx. 16,000 t/year	Approx. 17,000 t/year	Approx. 5,500,000 t/year
Main power stations in operation	• Sakai Solar Power Station • Arida Solar Power Station etc.	• Awaji Wind Power • Tahara No.4 Wind Power Station	• Asago-shi Biomass Power Generation Business etc.	• Nagatono power station (Upgraded) etc.
Power stations before operation	• Banshu Mega Solar Power Plant	• Akita Noshiro offshore wind power station • Northern Akita offshore wind power station etc.	• Fukuoka Kanda-machi biomass • Fukushima Iwaki-shi biomass etc.	• Shin-Sakagami power station • Shin-Utsubo power station etc.
				

* CO2 emissions are calculated based on our CO2 emission coefficient in operation power scale in FY3/2020 with the national average coefficient 0.462kg-CO2/kWh in FY 3/2019.

○ Overseas power stations

- Overseas power stations: Utilizing the experience of the development of the Kurobegawa power station unit 4 and others, we are working on the development of hydropower generation in Southeast Asia. Furthermore, we aim to engage in the investment in renewable energy as represented by our first-ever participation in the wind power generation business.
- Power stations in operation (completed): approx. 685MW; power stations before operation: approx. 264MW; Total: approx. 949MW (as of December 31, 2020)

	Hydro Power	Wind Power
Power source capacity of power stations in operation	Approx. 376MW	Approx. 309MW
CO ₂ emission reduction	Approx. 460,000 t/year	Approx. 71,000 t/year
Main power stations in operation	• San Roque Hydropower (Philippines) • Ming Jian Hydropower (Taiwan) • Rajamandala Hydropower (Indonesia) • Nam Ngiep Hydropower (Laos)	• Evalair Limited (Ireland) • Aviator Onshore Wind Farm Project (US)
Power stations before operation	—	• Triton Knoll Wind Power Project (UK) • Moray East Offshore Windfarm Project (UK) • Piiparinmäki wind farm project (Finland)
		

Fuel change, decommission and suspension of operation for KEPCO's power plant

<Fuel Change> [Announced on October 30, 2018]

	Aioi Power Plant	
	Unit 2	
Capacity	375MW	⇒ About 200 MW
Fuel	Heavy oil and Crude oil	⇒ Woody biomass
Commencement of operation	1982/11	⇒ Scheduled in 2023
Period of suspension of operation	2018/4/1	

<Reason for review of fuel change>

Actively promoting the development of renewable energy sources in light of S + 3E, we have decided to establish "Aioi Bioenergy Corporation" jointly with Mitsubishi Corporation Power Ltd., and to proceed with the review of fuel change in Unit 2 of Aioi Power Plant, in order to contribute to the diffusion and expansion of renewable energy and increase the rate of renewable energy.

<Reason for suspension of operation>

We have decided to suspend operation of Unit 2 due to preparations for a fuel switchover to wood biomass.

<Suspension and Decommission of Operation>

[Announced on March 1, 2019]

	Kainan Power Plant (Thermal)				Gobo Power Plant (Thermal)	Okutataragi Power Plant (Hydro)
	Unit 1	Unit 2	Unit 3	Unit 4	Unit 2	Unit 3
Capacity	Each 450MW		Each 600MW		600MW	303MW
Fuel	Heavy oil and Crude oil				Heavy oil and Crude oil	—
Commencement of operation	1970/5	1970/9	1974/4	1973/6	1984/11	1975/6
Period of decommission of operation	2019/4/1 (Decommission)				2019/4/1 (Suspension)	2019/4/1 (Suspension)

[Announced on December 13, 2019]

Tanagawa No.2 Power Plant (Thermal)	
* long-term planned suspension from April in 2005	
Unit 1	Unit 2
600MW	
Heavy oil and Crude oil	
1977/7	1977/8
2020/3/31 (Decommission)	

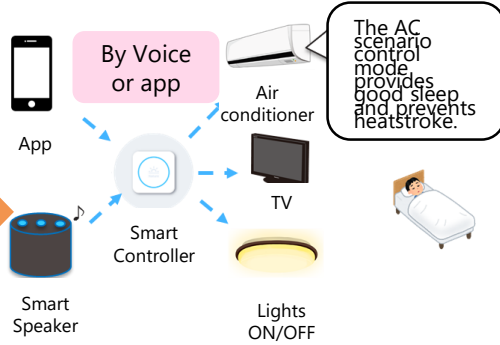
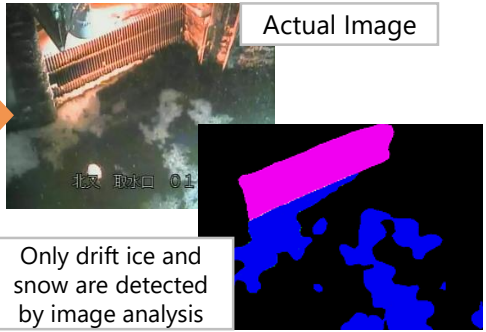
<Reason for suspension of operation/abolition of power station>

Considering the downward trend in demand for KEPCO's electricity against a backdrop of established power-saving practices and progress in energy conservation, a stable outlook of future supply-demand balance, and the situation of aging facilities, we have decided to decommission our Kainan Power Plant and Tanagawa No.2 Power Plant. We have also decided to suspend operation of Unit No. 2 at the Gobo Power Plant and Unit No. 3 at the Okutataragi Power Plant.

Efforts to realize DX (Digital Transformation)

- In the medium-term management plan issued in March 2019, we've placed realization of DX as the driving power to promote efforts in a new "medium-term management plan", and in order to realize DX, ca.70 billion yen is scheduled to be invested during the three years from FY 3/2020 to FY 3/2022.
- To realize our DX plans both in terms of "dramatic productivity improvement" and "new value creation", we are promoting about 450 projects not only in business areas like transmission, distribution and sales but also indirect areas like administration.

Category		Specific Projects
Dramatic Productivity Improvement (about 410)	Big Data & AI etc. (about 160)	<ul style="list-style-type: none"> • Development of a program that uses AI to automatically detect ice flow/snow at hydropower plants • Making efforts on early detection of equipment trouble at thermal power plants using AI • K-VaCS, a remote monitoring service of thermal power plants using IoT • Fuel optimization at coal-fired thermal power plants • Automatic response system for outage information using AI, etc.
	Drones & Robots etc. (about 50)	<ul style="list-style-type: none"> • Introduction of the automated tracking inspection technique of overhead wires using drones on a trial basis • Piping inspections at hydropower plants using drones, etc.
	RPA Robotic Process Automation (about 200)	<ul style="list-style-type: none"> • Automating work for transcribing customer information • Automating employment insurance operations • Automating entry of accounting slips • Automating acceptance and entry of a customer contract, etc.
New Value Creation (about 40)		<ul style="list-style-type: none"> • New home appliance control services of "Hapi-e Miru Den" working with smart remote controllers and smart speakers • Joint development of "Energy 2.0" next-generation energy platform • "K-VIPs", an integrated platform system that supports operation of virtual power plants, etc.



“Going a step ahead with eye on the future” FORWARD!!! [1] ※Published on March 26,2019

Keeping up with the new trends in **social issues**, **ecology** and **technological innovation**, the Kansai Electric Power Group will deliver new values that only it can create, thereby playing the role of a “foundation that supports the realization of a sustainable future society” and continuously contributing to customers and society.

<Image on “a shared infrastructure supporting the realization of a sustainable society in the future”>



Direction of efforts

“Safety as Our Top Priority” and “Fulfilling Corporate Social Responsibilities”

- Fulfilling our responsibilities to provide electricity power safely and stably
- Making efforts to enhance our business foundation

- ① To make efforts to reduce environmental load, including tackling climate change as a **leading company of “decarbonization”**
- ② To provide “**safe, comfortable, convenient**” and **economical** energy services using the problem-solving power which we have cultivated
- ③ To create new business and services using the comprehensive strengths of our Group in order to **help solve a range of issues of our customers and communities”**
- ④ To realize **digital transformation** for creating new values

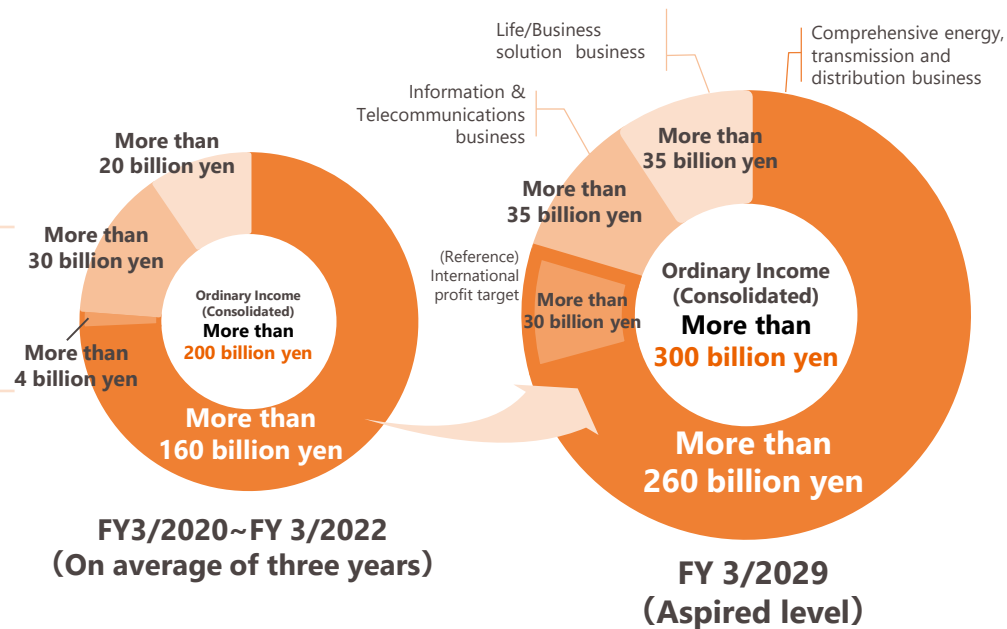
Motive power for promoting above efforts

Financial Goals

	FY3/2020 ~FY 3/2022	FY 3/2029
Ordinary Income	on average of three years More than 200 billion yen	More than 300 billion yen
Equity Ratio	More than 20%	More than 30%
ROA	on average of three years More than 3.0%	More than 4.0%

Image of Business Portfolio

To achieve our profit level targeted for FY 3/2029, we will invest **550.0 billion yen** in growth of the group business and international business over the three years from FY 3/2020 to FY 3/2022.



*We will allocate resources properly and according to changes in the business environment to ensure investment efficiency, and review the flexibility of our business portfolio.

Shareholder Return Policy

Our shareholder return policy is that, as the Kansai Electricity Power Group, we basically seek to improve corporate value and appropriately allocate business results to shareholders in the form of stable and sustainable dividends while ensuring financial soundness.

For further information

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