

Kansai Electric Power Group's Supply Chain and Courses of Action

(As of March 31, 2015)

1 Fuel Procurement

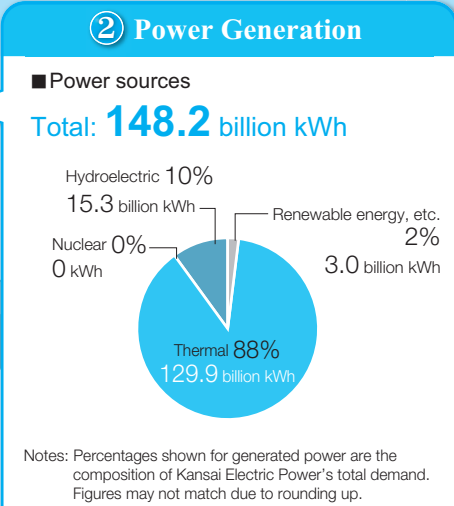
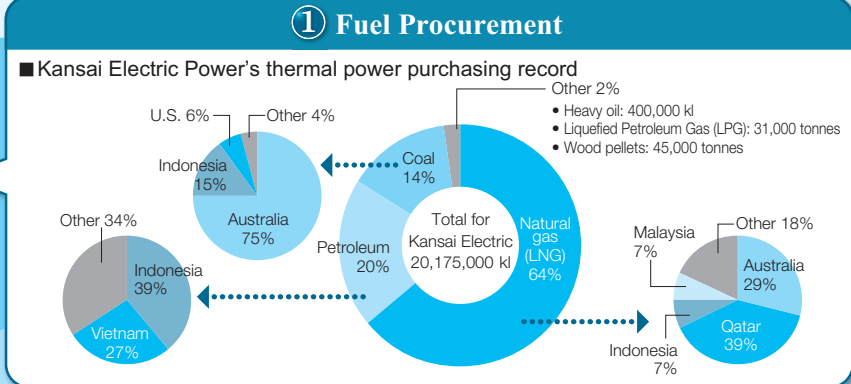
2 Power Generation

3 Transmission and Distribution

4 Sales

Group and Int'l Businesses, etc.

Business-wide



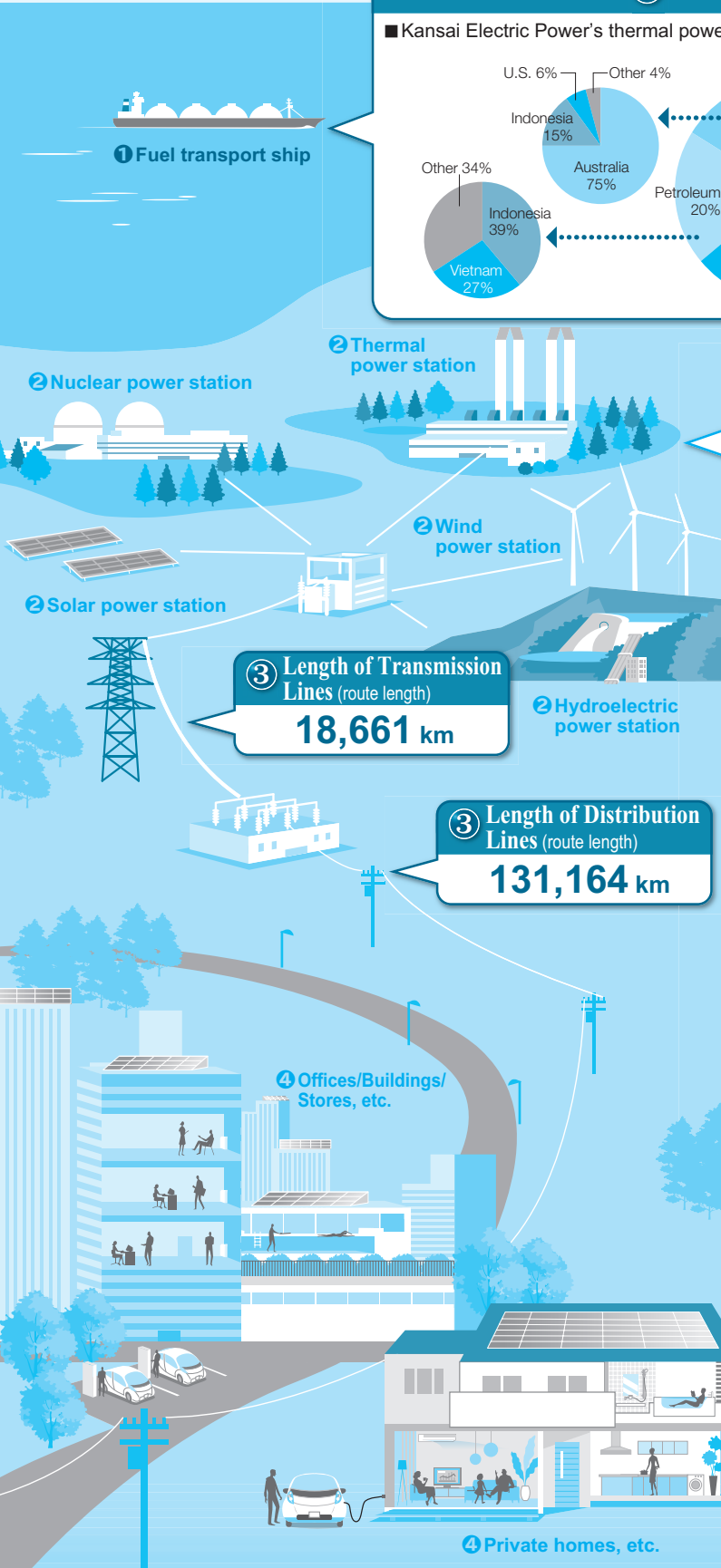
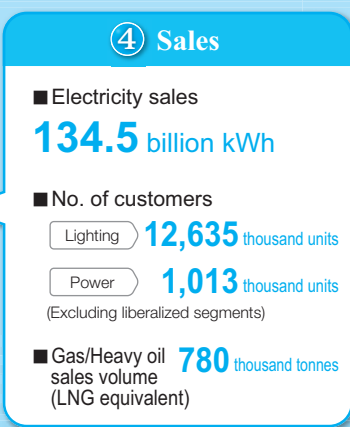
■ Power generation facilities

Total: **37.442** GW (169 facilities)

Breakdown

Category	Capacity (GW)	Number of Facilities
Thermal	19.441	12
Hydroelectric	8.222	151
Nuclear	9.768	3
Renewable energy	11	3

Note: Figures may not match due to rounding up.



The Kansai Electric Power Group supplies electricity to customers through this flow process: fuel procurement, power generation, transmission, transformation, and distribution.

Supply Chain Issues	Main Risk Factors	Main Courses of Action
<ul style="list-style-type: none"> ● Securing fuel for stable power supply and demand <p>[Procuring fuel needed for power generation such as LNG, coal, and petroleum in a stable, economical way]</p>	<ul style="list-style-type: none"> ● Fuel cost fluctuations due to movements in the price of crude oil, foreign exchange rates, and price negotiations 	<ul style="list-style-type: none"> ● Pursuit of maximizing economy in fuel procurement through participation in the upstream fuel business, further diversification of suppliers and price indexes, improvement of trading functions, etc.
<ul style="list-style-type: none"> ● Ensuring supply capacity for stable power supply and demand ● Early restart of nuclear power plant operations ● Strengthening of power supply competitiveness <p>[Balanced power generation from thermal, hydro, nuclear, solar, wind, and other power sources to produce electricity in a stable, economical way]</p>	<ul style="list-style-type: none"> ● Movements in energy mix ● Changes in annual precipitation ● Natural disasters such as typhoons, earthquakes and tsunamis ● Large-scale accidents at facilities ● Movements in nuclear back-end business ● Movements in global warming measures, environmental policy and international frameworks ● Prolonged stoppage of nuclear power plants 	<ul style="list-style-type: none"> ● Efforts to ensure supply capacity through maximum use of internally generated power, power purchased from other companies, etc., to achieve stability in power supply and demand ● Efforts aimed at an early restart of nuclear power plant operations and autonomous, ongoing efforts to improve safety in nuclear power generation ● Efforts to build the optimum power source portfolio ● Efforts to further develop and promote renewable energy (newly establish Office of Renewable Energy Business Strategy)
<ul style="list-style-type: none"> ● Efforts to ensure stable power supply and demand <p>[Supplying power through transmission lines from power station to transformer substation, and from transformer substation to customers' homes and factories through distribution lines]</p>	<ul style="list-style-type: none"> ● Natural disasters such as typhoons, earthquakes and tsunamis ● Large-scale accidents at facilities ● Introduction of legal unbinding of transmission and distribution sectors (electricity market reform) 	<ul style="list-style-type: none"> ● Proper response to customer needs in the use of our systems ● The aggressive rollout of smart meters ● Measures to manage aging facilities
<ul style="list-style-type: none"> ● Strengthening competitiveness of services <p>[Supplying power in a stable, economical way and promoting efforts to meet a wide range of needs and expand useful services for customers and society]</p>	<ul style="list-style-type: none"> ● Introduction of full liberalization of retail market (electricity market reform) ● Further expansion of competition with other providers ● Fluctuations of power demand due to weather, economic trends and efforts to conserve electricity 	<ul style="list-style-type: none"> ● Energy management activities to bring energy and cost savings to customers ● Providing both households and business customers with a wide range of energy services ● Participation in smart community projects and urban development projects ● The expansion of Web services and auxiliary services to bring customers greater convenience
<ul style="list-style-type: none"> ● Increasing revenue in the telecommunications business and international businesses <p>[Providing comprehensive solutions, combining group services such as comprehensive energy with a focus on electricity, telecommunications, and amenity services in daily life; participation in and development of power generation projects overseas]</p>	<ul style="list-style-type: none"> ● Advancement of technological innovation and competition with other providers 	<ul style="list-style-type: none"> ● Transformation into a competitive corporate group whose core business is the comprehensive energy business, including business outside of the Kansai area ● Expanding gas sales, expanding our business area and expanding business domains ● Increasing revenue in telecommunications, international business, and amenity services in daily life ● Improving the organizational structure to expand international business (newly establish International Business and Cooperation Division)
<ul style="list-style-type: none"> ● Building an unshakeable safety culture ● Thorough business streamlining ● Building a functional, efficient business foundation (reevaluation of organizational structure) ● Management based upon CSR 	<ul style="list-style-type: none"> ● Compliance problems ● Information security problems 	<ul style="list-style-type: none"> ● Reinforcing safety as the foundation of all business activities of the group and continuing business activities with safety as a top priority ● Thorough business streamlining ● Building an organizational structure to promote innovation in procurement and distribution (newly establish a Purchasing Division) ● Building an organizational structure in light of the competitive environment (shift to 6 business divisions) ● Reinforcing compliance in the group as a whole