😶 The Kansai Electric Power Co., Inc. 🛛 Annual Report 2007 **Business Focus: Group Strategies**

Targeting unrivaled customer satisfaction as an all-round provider of life-support services









Target Set on Complete Customer Satisfaction

At Kansai EP we actively invest our Group wide resources and strengths into new areas of business that have the potential to grow into new sources of earnings. This approach is vig orously pursued as our way of continuously ex panding our corporate and shareholder value.

Our belief is that in order to remain the power provider chosen by our customers well into the future, we must provide them not only with electricity but also with a panoply of servi ces supporting their living environment, as a way of inviting an ever higher level of customer satisfaction.

We believe that pursuing these objectives

Kansai EP is aggressively investing its Group resources into new business areas to drive tomorrow's earnings.

on a Groupwide basis will enable us to furnish greater value to customers and, as a result, lead to sustained growth and ongoing earnings ex pansion at all Group enterprises.

Three Core Business Domains

In line with the foregoing objectives, Kan sai EP engages in a kaleidoscope of Groupwide business endeavors all targeted at enabling the most effective use of managerial resources. We concentrate on three strategic areas: total energy solutions, life-support amenities, and informa tion technology (IT).

As a comprehensive energy provider, we are implementing focused measures to provide customers with optimal energy solutions matching their power requirements, relying foremost on electricity but also including gas, cogeneration and related service options as well. In fiscal 2007 we scored solid results in this respect, as illustrated by the achievement of sales of 760,000 tons of gas, LNG and fuel oil for cogeneration applications - 120,000 tons above the level of fiscal 2006 and 500.000 tons beyond the target we had originally hoisted for fiscal 2008. In addition, in January 2006 we in





augurated operations at a new LNG receiving terminal constructed along Osaka Bay, targeted at boosting the competitive position and supply stability of our electricity operations. The new facility will serve effectively as the Company's second base supporting our comprehensive en ergy solutions business.

In recent years we have also launched a wealth of new amenity-type business operations to support lifecycle-related needs. New ventures already established include operations in real es tate centered on the provision of fully electric homes as well as services relating to home secur ity protection, health-management support and care provision. Going forward, by providing products and services of true value to the cus tomer, we will assiduously strive to acquire new customers in all of these business areas as a





means of fortifying the links between Group companies and the lives of our customers.

The IT field offers another opportunity to make effective use of our Groupwide manage rial resources, especially our fiber-optic net work, and we are vigorously working to devel op this market destined to achieve salient growth in the years ahead. Through the provi sion of services supporting daily living, IT servi ces also have outstanding synergy with our elec tricity operations. In fiscal 2007 we attracted some 620.000 new home subscriptions for our Internet connection services and 21.000 busi ness subscriptions for our communication ser vices, and for fiscal 2008 we have set targets of 750,000 and 21,000, respectively. As a provider of IT services rooted in the local community, we aim to continuously expand our user base cen tered on fiber-to-the-home (FTTH) technology. Our long-range goal is to make operations in these areas the Company's second-largest earn ings source after electricity, as a way of contri buting to the sustained growth of our Group.

Medium-Term Targets

Applying the three strategy vectors just de scribed, Kansai EP has set two targets for fiscal 2008: 1) to expand Groupwide sales to ¥250 billion and 2) to secure more than ¥33 billion in income before income taxes.